# **Financial Highlights**

## **Overview of FY2009 Results**

### **Overview of Consolidated Results**

In FY2009, total operating revenues dropped 5.2% year on year, to ¥1,444.9 billion. Total ordinary revenues declined 5.1%, to ¥1,456.2 billion. These decreased reflected lower electricity sales volume and a decrease in unit charges in the electric power business owing to lower fuel costs.

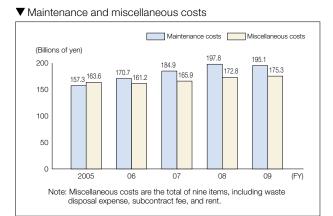
Total ordinary expenses were down 6.4% to ¥1,388.6 billion, owing to the lower fuel costs and decreased electricity sales volume.

Ordinary income thus increased 34.0%, to ¥67.6 billion. Net income rose 23.0%, to ¥41.8 billion.

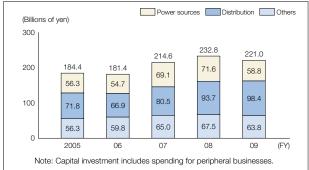
▼Consolidated Statements of Income			(Billions of yen, %)	
	FY2009	FY2008	Change	Percentage change
Total operating revenues	1,444.9	1,524.1	-79.2	94.8
Other revenues	11.3	10.4	0.9	108.9
Total ordinary revenues	1,456.2	1,534.6	-78.3	94.9
Total operating expenses	1,345.2	1,439.4	-94.2	93.5
Other expenses	43.4	44.6	-1.2	97.3
Total ordinary expenses	1,388.6	1,484.1	-95.4	93.6
Operating income	(99.7)	(84.7)	(15.0)	(117.7)
Ordinary income	67.6	50.4	17.1	134.0
Extraordinary profit	_	5.4	-5.4	-
Income taxes	25.4	21.4	3.9	118.3
Minority interests in net income of consolidated subsidiaries	0.3	0.3	_	101.7
Net income	41.8	33.9	7.8	123.0

## Management Efficiency

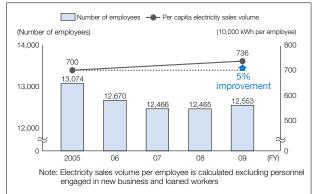
We strove to boost overall operational efficiency while implementing initiatives to reduce society's carbon footprint and maintain supply reliability. Efforts included investing capital more efficiently by reviewing construction timing and the scopes of measures. We also assessed the efficiency of repair costs by reviewing facility inspections and repairs and improved work productivity by using information and communications technologies in operational process reforms.



#### Capital investment



#### Number of employees



Glossar