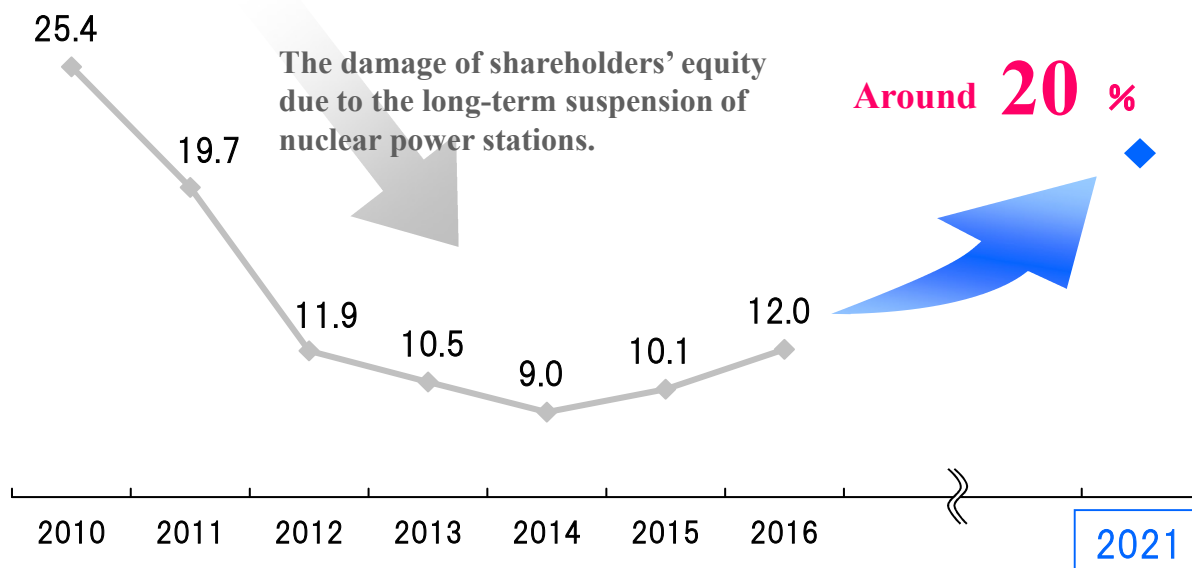


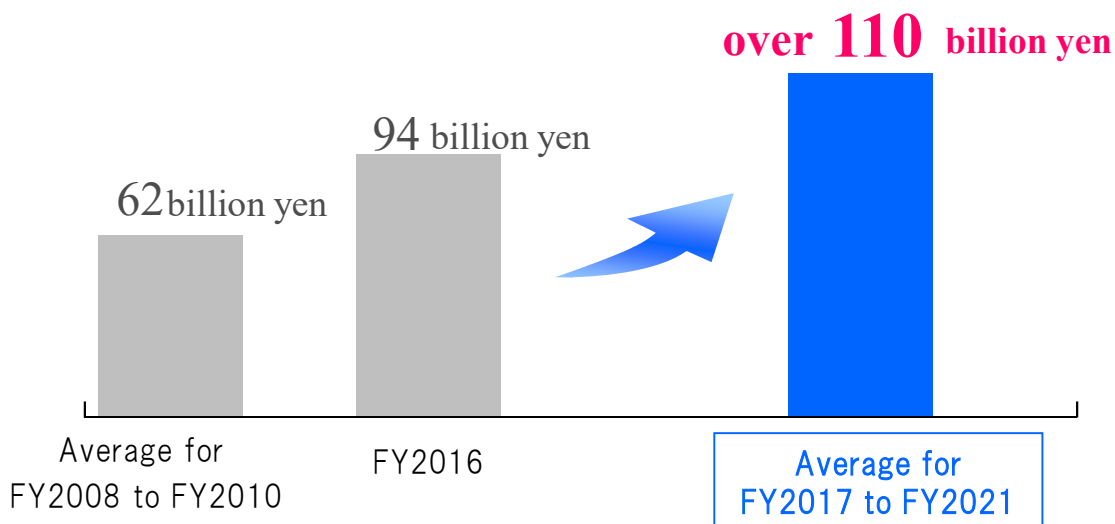
① Shareholders' Equity Ratio

- While the competitive environment intensifies, in order to keep our group management stable, the recovery of damaged financial foundation is an urgent task. Therefore, we set the targeted shareholders' equity ratio at around 20% at the end of FY2021.



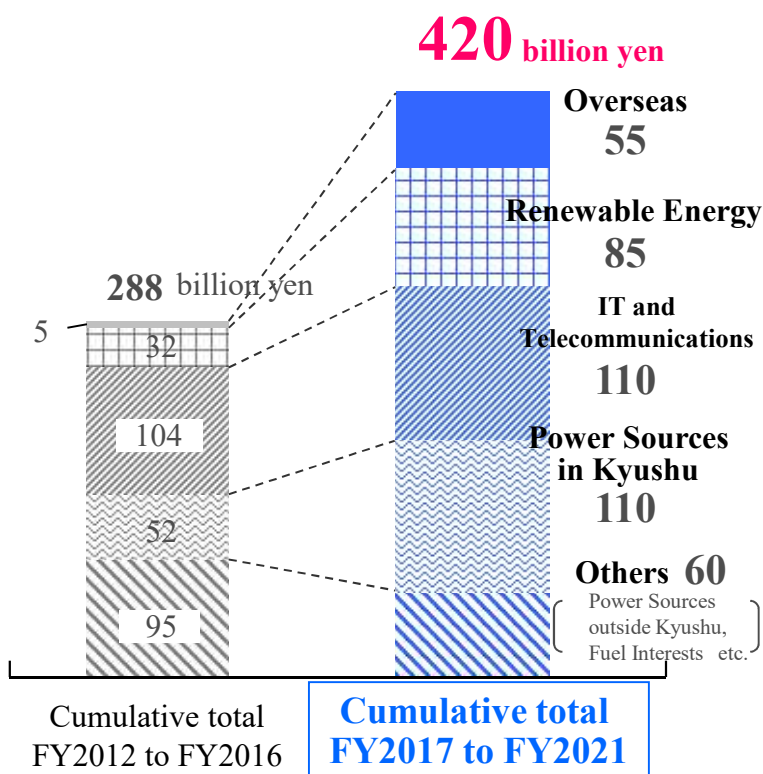
② Ordinary Income

- To achieve the targeted shareholder's equity ratio and to secure sources for further growth, it is necessary to accumulate profits steadily. Therefore, we set the targeted average ordinary income at over 110 billion yen FY2017 to FY2021.

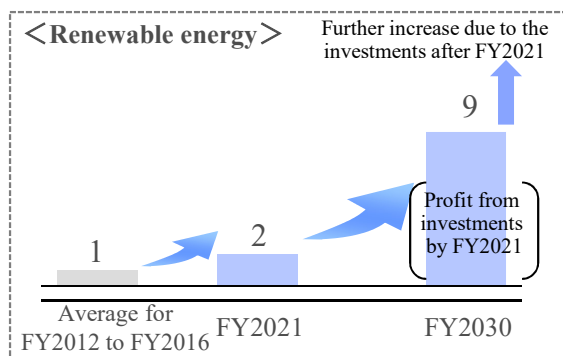
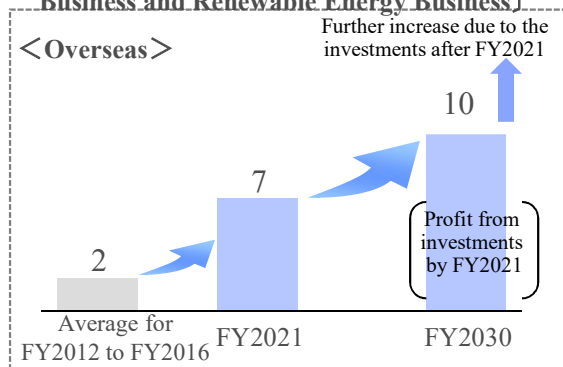


③ Investment for Growth

- To gain sustainable profits and aim for further growth, we actively invest in growth businesses such as overseas electricity business and renewable energy business. Therefore, we set the targeted investment for growth by 420 billion as the cumulative total FY2017 to FY2021.



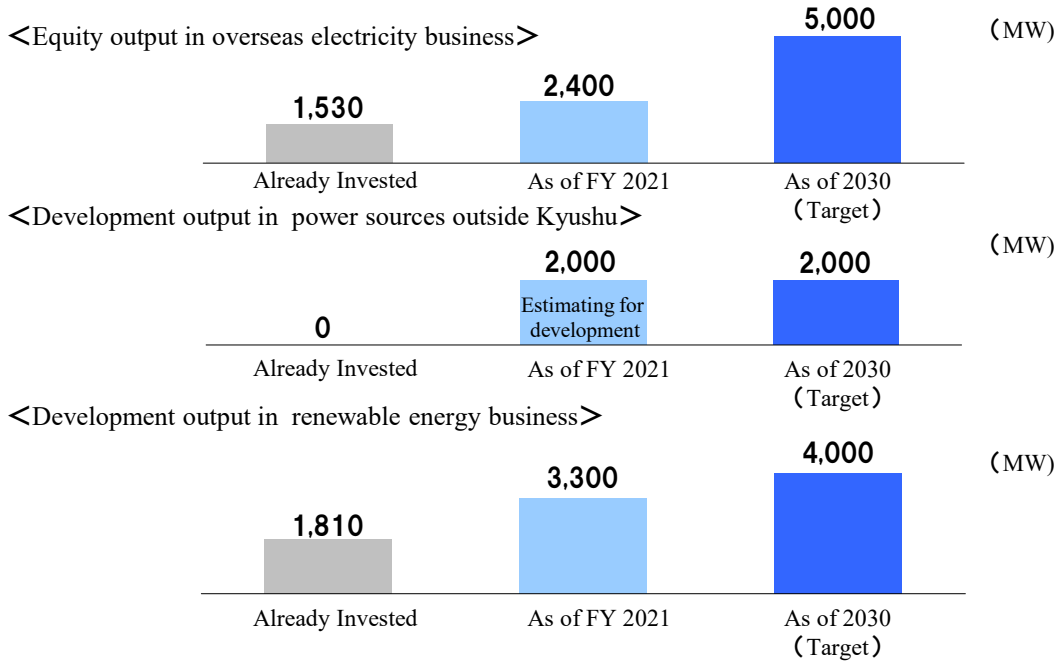
[Outlook for Ordinary Profit of Overseas Electricity Business and Renewable Energy Business]



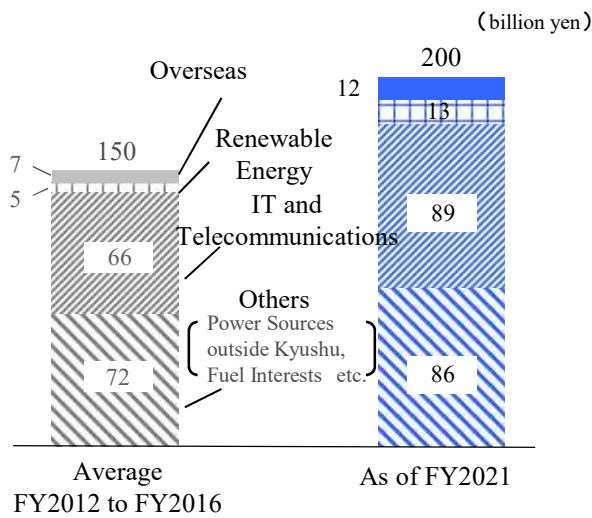
Note: With regard to the outline of the FY 2017 Management Plan, we have published only the Japanese version.

«Reference»

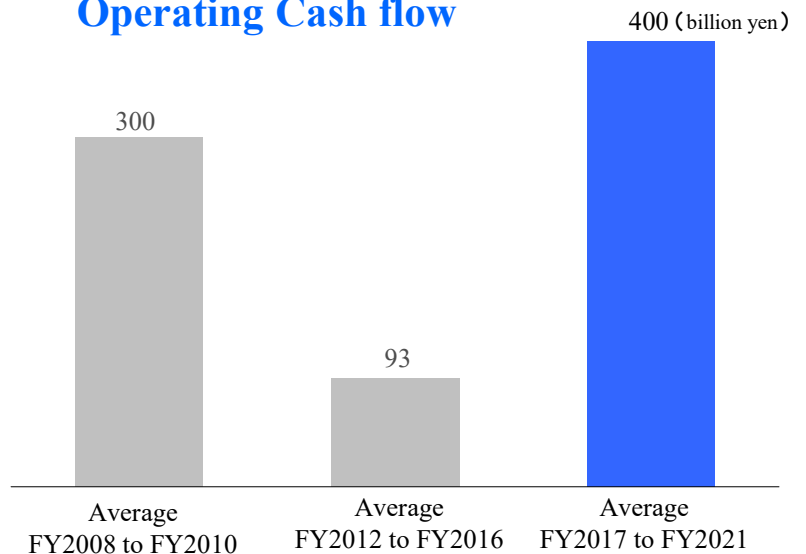
Development or Equity output (Overseas, Renewable Energy and Power Sources outside Kyushu)



Outside Sales (Growth business)



Operating Cash flow



Ordinary Income (Growth business)

