

Value Creation Process

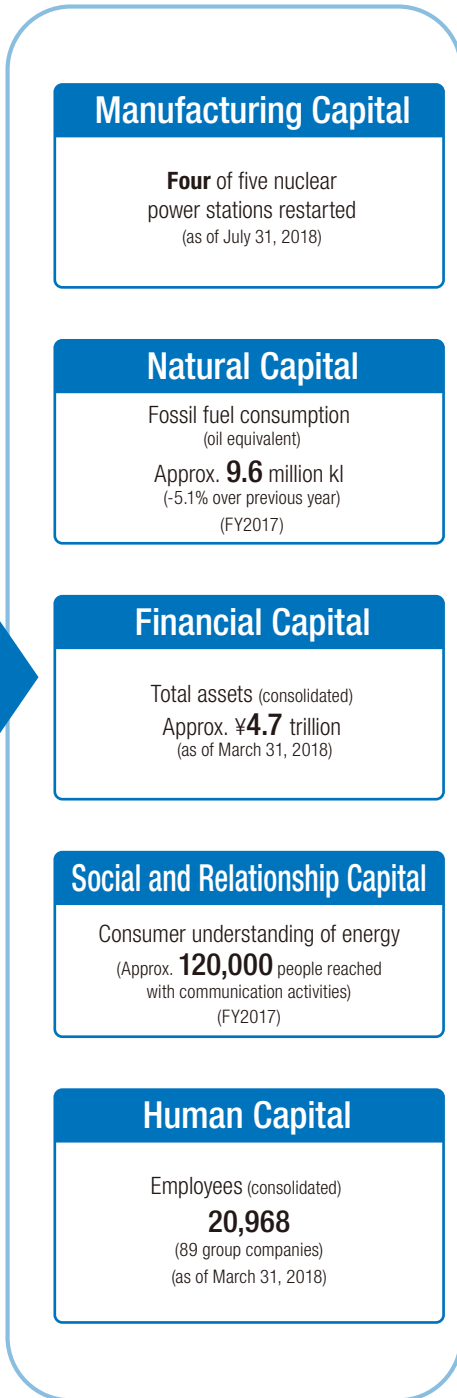
“Make a brighter future for generations to come.”

The Kyuden Group’s Mission is to contribute toward the realization of a comfortable and environment-friendly lifestyle today and for generations to come. Amid major changes in our operating environment, including major reforms of Japan’s electricity systems, the Kyuden Group will continue delivering stable supplies of electric power and other forms of energy. By helping customers realize comfortable, environment-friendly lifestyles, we are expanding and enhancing our corporate value.

Major Changes in Our Operating Environment

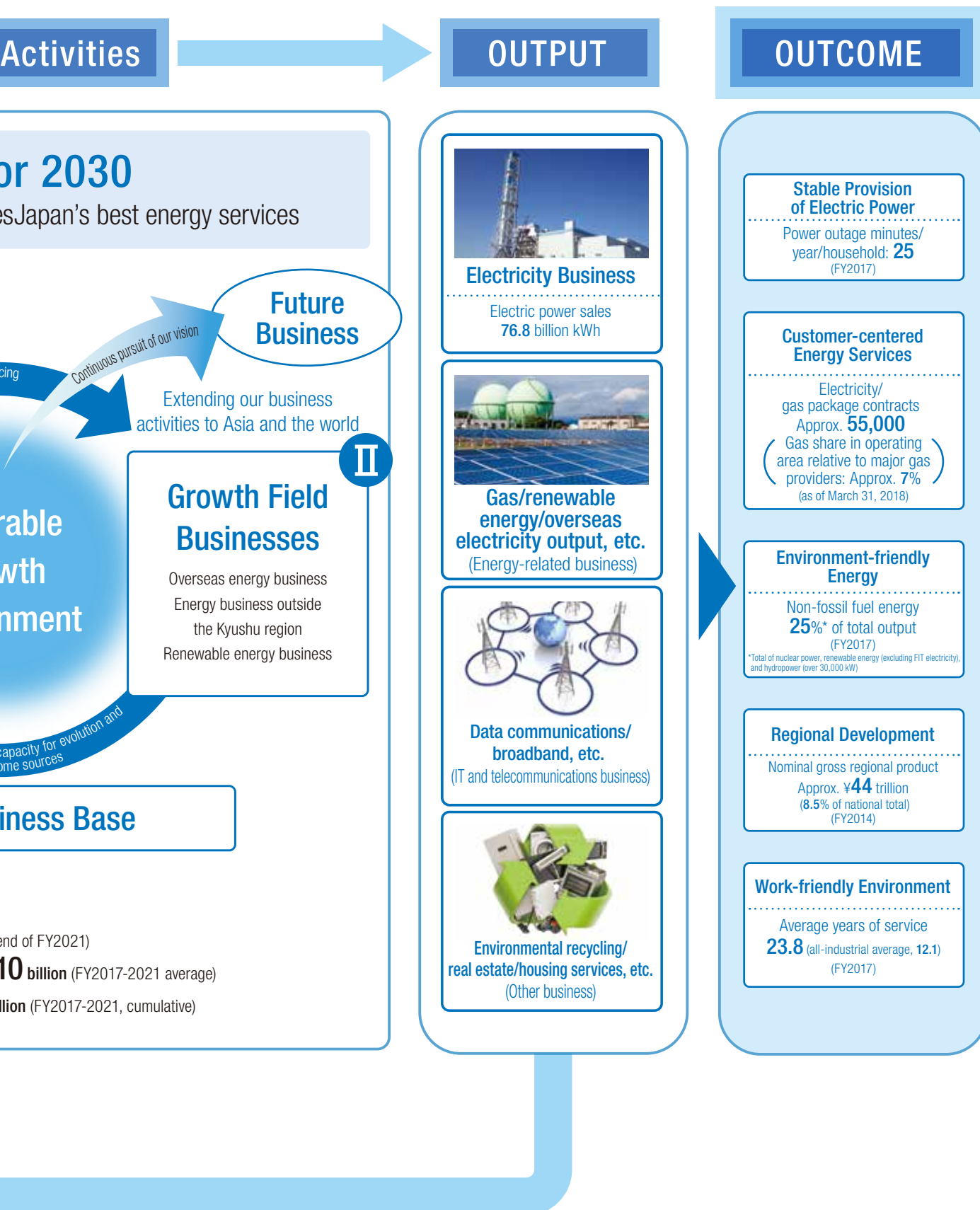


INPUT



Business





Value Creation Process

end of FY2021)
10 billion (FY2017-2021 average)
10 billion (FY2017-2021, cumulative)