Kyushu Electric Power's Mission Contents Corporate Profile Our Business Financial and Non-Financial Highlights

## Financial and Non-Financial Highlights

Kyushu Electric Power Company, Incorporated and Consolidated Subsidiaries Years Ended March 31

## **Non-Financial Highlights**

## CO<sub>2</sub> emissions per unit of electricity sales volume

Fiscal 2010 Fiscal 2014

0.348 kg-C0<sub>2</sub>/kWh → 0.598 kg-C02/kWh

Note: Calculated based on the Japanese government's formula for  $CO_2$  emissions by business. Kyushu Electric Power engages in measures to prevent global warming from both the supply side (activation of nuclear power generation, development and introduction of renewable energy, etc.) and as a user (our own efforts to conserve and reduce energy use, etc.). However, our nuclear power plants, which do not emit  $CO_2$ , have been shut down since the Great East Japan Earthquake. As a result, our  $CO_2$  emissions per volume of sales are up 70% compared to pre-earthquake (fiscal 2010) levels.

# Geothermal Power Facility Capacity [Our percentage of the total for all electric utilities]

2015

(March 31)

43.5%

(Excluding private power generation)

Source: Electric Power Survey Statistics (Fiscal 2014), Agency for Natural Resources and Energy Kyushu Electric's geothermal power facilities, which include the Hatchoubaru Geothermal Power Station—one of the largest in Japan—account for around 40% of the country's total, and electricity generated and purchased is more than 50% of the total for Japan. As geothermal power emits essentially no CO<sub>2</sub> and is a clean and stable energy source that is unaffected by fuel costs, we plan to continue proactively developing this power, including through Group companies. We will do so while maintaining harmony with the local community and taking into overall consideration the technical aspects of such generation, as well as its economic performance and location environments.

## **Financial Highlights**

_	Billions of Yen					Millions of U.S. Dollars
For the Year:	2011	2012	2013	2014	2015	2015
Operating revenues	¥14,860	¥15,080	¥15,459	¥17,911	¥18,734	\$15,577
Operating income (loss)	989	(1,848)	(2,994)	(958)	(433)	(360)
Net income (loss)	287	(1,663)	(3,324)	(960)	(1,146)	(953)
	Millions of kWh					
Electricity sales volume	87,474	85,352	83,787	84,450	81,279	
General demand	63,636	61,408	60,173	60,827	57,860	
Large-scale industrial customers	23,838	23,944	23,614	23,623	23,419	
At Year-end:			Billions of Yen			Millions of U.S. Dollars
Total assets	¥41,854	¥44,280	¥45,265	¥45,498	¥47,847	\$39,783
Shareholders' equity*1	10,624	8,703	5,396	4,755	4,315	3,587
Interest-bearing debt	20,894	24,832	29,107	31,167	33,379	27,754
			Yen			U.S. Dollars
Basic net income (loss)	¥60.73	¥(351.80)	¥(702.98)	¥(203.19)	¥(242.38)	\$(2.01)
Cash dividends applicable to the year	60.00	50.00				
Financial Ratios:			%			
ROA* <sup>2</sup>	1.5	(2.7)	(4.6)	(1.5)	(0.6)	
ROE*3	2.7	(17.2)	(47.2)	(18.9)	(25.3)	
Equity ratio	25.4	19.7	11.9	10.5	9.0	

(U.S. dollar amounts have been translated from yen, for convenience, at the rate of ¥120.27 = U.S.\$1, the approximate rate of exchange at March 31, 2015.)

\*2 Figures in parentheses are negative.

<sup>\*1</sup> Financial highlights are provided for fiscal years ended March 31.

<sup>\*3</sup> Shareholders' equity = Equity - Minority interests

 $<sup>^{\</sup>star}4$  ROA = After-tax operating income / Average total assets at beginning and ending of the fiscal year

<sup>\*5</sup> ROE = Net income / Average equity at beginning and ending of the fiscal year

<sup>\*6</sup> Figures less than a billion yen are rounded down.

Corporate Profile Our Business Financial and Non-Financial Highlights

# **Promoting Diversity**

[Female Employee Hiring Rate] [Regular April Hires]

007 2015

7.8% **> 23.7**%

(Clerical only 30.4% **→** 55.2%)

[Number of Female Managers]

[March 31]

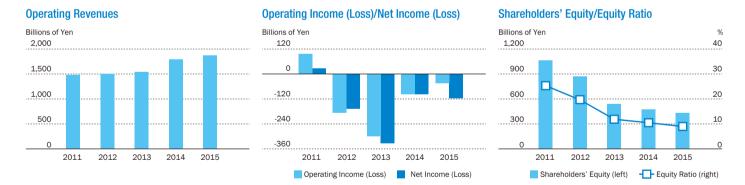
2007

17 **→** 

71

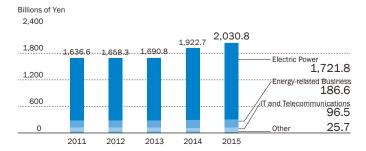
2015

Recognizing that human resources are the wellspring that enhances corporate value, we promote diversity in our working environment to ensure that all people can work enthusi-astically and maximize their individual capabilities, regardless of gender, age, rank or other factors. As part of these efforts, from fiscal 2007 we have enhanced our comprehensive activities based on the pillars of supporting female career development, raising awareness and reforming the organizational culture, and supporting a balance between work and home life, and we are steadily expanding the range of career possibilities open to women. In December 2014, we formulated the "Action Plan for Promoting Women to Management Positions." This plan sets the target of doubling the number of women newly promoted to management positions, compared with the number for the past five years. This is part of our efforts to further cultivate female employees.



### Segment Information (Before Eliminating Internal Transactions)

#### **Operating Revenues**



#### Revenue Share by Segment

