# Section 2 Business Update

# Table of Contents

# Energy Service Business in Kyushu Region

# (1) Initiatives for Securing Competitive Power Sources

	Four Nuclear Units Resumed Operation		32		
	Increasing the Efficiency of Thermal Power Plants		33		
(2) Sales Utilizing Competitive Power Sources					
	Plans for Corporate Customers(Extra High/High Voltage)		34		
	Plans for General Customers (Low Voltage)		35		
(3) Renewable Energy Output Restriction					
Pursuing Gr	owth by Actively Developing Growth Businesses				
Enhancem	ent of Overseas Energy Business		38		
Initiatives to	Create Future Businesses				
Initiatives for Innovation					
Participating in Fukuoka Airport Redevelopment Project					
Initiatives for Urban Developments					
			10		



41~46

### Four Nuclear Units Resumed Operation

- After the startup on March 23, Genkai No. 3 restarted generating electricity on March 25 and resumed commercial operation on May 16.
- After the startup on June 16, Genkai No. 4 restarted generating electricity on June 19 and resumed commercial operation on July 19.
- With the commercial operation of Genkai No. 4, we have successfully achieved four nuclear power station units in operation.

(Operational Status of Nuclear Power Stations )

2018	March	April	May	June	July	August	September	October	November	December ~ March
Genkai No.3	▼3/23 ▼3/2	<ul> <li>▼3/23 Startup</li> <li>▼5/16 Returning to commercial operation</li> <li>▼3/25 Restart generating electricity</li> </ul>								
Genkai NO.4		▼6/16 Startup ▼6/19 Restart generating electricity ▼7/19 Returning to commercial operation								
Sendai No.1				▼6/3 Restart	generating electricit 6/29 Returning to	commercial opera	tion			
Sendai No.2		▼4/23 Stop generating electricity ▼8/31 Restart generating electricity ▼9/28 Returning to commercial operation							1	
Nuclear Power		FY2018 First half : 54.9% FY2018 Second half : 9						* : 90.5%		
Utilization Rate				Fi	scal Yea	r Foreca	nst <sup>*</sup> 72.6	%		

**%Based on 5 units including Genkai unit No.2** 

#### **Increasing the Efficiency of Thermal Power Plants**

. . . . . . . .

- In our composition of total power capacity from all facilities, the proportion of thermal power is 42% (As of end of March 2018/Based on Output /Incl. power purchased from other companies).
- To ensure the competitiveness of our power sources, we are promoting the development of economical thermal power plants with cutting-edge technologies (for example Shin-Oita No. 3×4, Matsuura No. 2). Older oil-fired power plants are being decommissioned or will undergo a planned shutdown.
- Matsuura No. 2 is under construction; percentage completed is 81.8% (as of end of September 2018).

#### (New construction)

NI.....

ruei	Name of Station	Output	Start of operation	Location of Plants	As of Sentember 2018
LNG	Shin-Oita 3-4	<sup>×</sup> 480MW	June 2016	2.5	
Coal	Matsuura No.2	1000MW	December 2019	E (	
	%Rated output went up 4	59.4MW to 480	MW on July 9, 2018	in the contract of the contrac	Karita Shin No.1
Ŕ				Genkai -	Buzen No.1,2
	-		REP. PARC		Matsuura No.1
	A				Matsuura No.2(Under Construction)
				3	
[Shin-Ohi Dennod for do	ta 3-4] [M	Matsuura No.2	under construction]	Ainoura No. 1,2	Shin-Oita No.1-3
		<b>•</b> • •	Decomission	5	
Fuel	Name of Station	Outout	Date(Planned)	Reihotu	Fall El
Hopyyoil	Ainoura No.1 and 2	875MW	April 2019	No.1,2	[Legend]
neavy on	Buzen No.1	500MW	FY2019	- (	<pre></pre>
Planned shutdo	own)			£3	No.1,2 $\begin{cases} -L \\ A = \end{cases}$
Fuel	Name of Station	Output	Period	[]	Petroleum
Heavy oil	Buzen No.2	500MW	FY2018~	5	
neavy on	Sendai No.1 and 2	1000MW	FY2018~	Sendai	~ 1 2 1 53
LNG	Shin-Kokura No.4	600MW	FY2020	Nuclear	

Rate Plan for Corporate Customers (Extra-High / High Voltage) "Renewable ECO Plan" for Corporate Customers ~Utilizing renewable energy sources (hydro / geothermal) to support customers' CO2 emission reduction goals~ Background: The plan was created in response to an increasing number of corporate customers

Background: The plan was created in response to an increasing number of corporate customers acknowledging environmental measures and management as key issues amid increase in environmental initiatives such as SDGs and ESG investments Note: Businesses whose combined annual energy consumption (crude oil

✓ Kyuden Group's Renewable Energy Capacity → approx.5 billion kWh (Hydro 1,280MW; Geothermal 210MW) ✓ Zero C02 emission factor from power supplied by the plan

equivalent) is greater than 1,500kl are required to report their CO2 emission

Note: Non-fossil certificates will be purchased to ensure that CO2 emission factor will not increase for our customers



#### Hatchobaru Geothermal Plant



Hitotsuse Hydro Plant



## Plans for General Customers (Low Voltage)

# Heatstroke Prevention Plan – for General Customers

 ${\sim}10\%$  discount limited to August and September 2018 ${\sim}$ 

Background : During hot summers there is an increased risk of heat strokes, especially for the elderly at home. The daily use of air conditioning is expensive and with a discount we encourage the use of air conditioning.

# We received 164,000 applications

\*\*This service is only limited to customers who have a Smart Family Plan. (Smart Family Plan is cheaper when signing a two–year contract )

# Other Sales Efforts



#### ▲ Service for Kyuden gas customers only

This service offers help when there is trouble with your gas equipment. (Service started from October 15, 2018)
Established for customer's safety and security.
Cumulative total applications of Kyuden gas is approximately 67,000.
(As of end of September 2018)

#### ▼Campaign of "All-Electric"

• Customers who bought "All-Electric" participate in a raffle. • All over Kyushu region IH cooking courses were given by entertainers.

•Cumulative total applications of "All-Electric" is more than 1.06 million households.

(As of end of September 2018)







▲ In Kanto area sales target has been met

- •Target of 10,000 applications has been met.
- In addition to the two existing plans, a variant has been introduced from September 2018 targeting low usage customers ("Basic plan S" and "JAL Mile Plan S")

### Energy Service Business in Kyushu Region (3)Renewable Energy Output Restriction

#### **Current Status and Future Expansion of Renewable Energy**

- Solar generation in Kyushu increased rapidly following the enforcement of the FIT Act in July 2012.
- Due to favorable conditions for renewable energy generation, especially in terms of sunlight conditions, solar power in Kyushu has developed more rapidly compared to other areas (8,120MW as of Sep 2018).
- To increase renewable energy generations even further, we will control / adjust output from thermal power and pumped storage hydro plants, while installing large-scale batteries and developing interconnection technologies required to distribute a larger volume of electricity to other regions.

### **Breakdown of National Solar / Wind Generation Capacity**



#### **Buzen Battery Substation**



#### **Overview**



Note: connection capacity assuming annual renewable energy output curtailment limit of 30 days

### Renewable Energy Output Restriction in Kyushu

On October 13, 2018, renewable energy supplies were restricted for the first time in Kyushu mainland as estimated power supply exceeded demand despite implementation of certain countermeasures including thermal power output restrictions and utilization of pumped storage hydro plants.

#### **Renewable Energy Restrictions based on Priority Dispatch Rule**

- 1. Absorption of excess renewable energy output through pumped storage hydro operation and restrictions of output from thermal power plants, etc.
- 2. Transmission to other areas through interconnections (Kanmon interconnection)
- 3. Biomass output restriction

Order of Output Restrictions,

etc

- 4. Solar / wind output restriction
- 5. Long-term fixed power source (hydro, nuclear, geothermal) output restriction

#### Renewable Energy Output Restrictions in Kyushu (October 2018)

	1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>				
Date	Oct 13 (Sat)	Oct 14 (Sun)	Oct 20 (Sat)	Oct 21 (Sun)				
Time of Restric- tion		9:00~16:00						
Output Restric- tion	380MW	540MW	520MW	930MW				

Note: Time of restriction during maximum renewable energy output restriction



#### Number of Facilities / Capacity by Solar Output Restriction Rule (September 2018)

	Former Rule	New Rule
500kW~	Restriction (manual)* (without compensation up to 30 days/years) [approx. 2,000] [approx. 3,300MW]	Restriction [PCS with output restriction function] ( without compensation )
10kW ~ 500kW	No Restriction	[ unlimitedly ] [approx. 23,000] [approx.1,000MW]
~10kW	【Total approx. 418,000】 【Total approx. 3,800MW】	Currently No Restriction (Originaly Restricted)

\*partially through installation of PCS with output restriction function

# **Enhancement of Overseas Energy Business**

## New participations in US Gas-Fired Power Projects in 2018

- We are participating in three gas-fired power projects in the US, including Birdsboro Power Plant (participation in December 2017), Kleen Gas (May 2018) and South Field Energy (August 2018)
- We expect stable earnings generation due to the capacity market regulation and the chance to apply a further understanding of such regulation in domestic future business.
- We aim to expand our overseas business by actively engaging in projects in the US where we can get the abundant participation opportunities due to growing needs to replace deteriorated coal-fired with gas-fired plants.

Net Capacity of Overseas Energy Business: 1,975MW(As of end of October 2018) [Target : 2,400MW(as of 2018) / 5,000MW(as of 2030)]



2. Kleen Energy Power Project

3. South Field Energy Power Project (post-construction image)

### **Overview of US Projects**

	1. Birdsboro	2. Kleen Gas	3. South Field
Planned Project Site	Birdsboro, Berks County, Pennsylvania	Middletown, Connecticut	Columbiana, Ohio
Generation Capacity	488MW	620MW	1,182MW
Generation Type	Na	atural gas combined cyc	le
Business Description	Supply of ele	ctricity through the whol	esale market
Participation	Dec 2017	May 2018	Aug 2018
Ownership	11.1%	20.25%	18.1%
Operation Commence- ment	2019 (planned)	Jul 2011 (operating)	2021 (planned)

# (This page is intentionally left blank)

# Initiatives to Create Future Businesses

# Initiative for Innovation ~KYUDEN i-PROJECT~

- "KYUDEN i-PROJECT" is an initiative to create future businesses through innovation in order to create new growth pillars and create new services that add value for our customers and society.
- Through various innovative activities across the Kyuden Group and open innovation with other companies, we are currently considering the commercialization of 22 projects.
- In July 2018, we set up an "Incubation Lab" for quick and flexible decision-making. It promotes innovation by developing structured ways to facilitate concept creation and sharing information via workshops and via a special internal website.

417.

詳しく見る ▶

#### [Example]

(1) 「QUUN」 [ On Sale] IoT service with original voicecapable AI engine



③ 「Qottaby」 【 Demonstration Phase】 Monitoring service showing information on location



「OSUSO」 【 Demonstration Phase】 2 Agricultural products marketing service



(4) [Kyuden Drone Service ] [ Demonstration Phase] Drone Aerial photography service





▲ President lkebe engages with employees via a special site

President lkebe talks about the importance of innovation and creative thinking to tackle today's challenges.

Employees have been involved in cross-organization workshops and to challenge their thinking in new business creation concepts.

## Participating in Fukuoka Airport Redevelopment Project

- In August 2018, Fukuoka International Airport Company, a company formed by a consortium led by Fukuoka Airport Holdings (Fukuoka Airport HD Group\*), signed an agreement with Japan's Ministry of Land, Infrastructure, Transport and Tourism (MLIT) for the operation of Fukuoka Airport.
  - \* Consortium comprised of Nishi-Nippon Railroad, Mitsubishi Corporation, Changi Airports International and Kyushu Electric
- Conveniently located close to the city center and appealing for business and leisure travelers, the consortium aims to facilitate the revitalization of the airport and its surrounding areas, with the goal of stimulating Kyushu's economy and tourism.

Future image of International Terminal



Future image of Domestic Terminal



#### Future Image of Fukuoka Airport in 30 Years



### Initiatives for Urban Developments

- In February 2018, to strengthen our urban development business, we established a unit specifically to develop strategies and ideas. The business will invest in large scale development projects in Fukuoka and other areas of Kyushu.
- In March 2018, a consortium composed of Mitsui Fudosan, Nishi-Nihon Railroad and Kyushu Electric Power group, applied for the redevelopment project of "Fukuoka Fruit and Vegetable Market Site". In July of the same year, we have been selected prospective developer.
- Aiming to open business at the end of 2021, we promote facilities development and land acquisition. By its convenient location, we hope to contribute to Kyushu's economy in multiple ways.

Source: MLIT homepage

Future image of Fukuoka Fruit and Vegetable market site



Source: Fukuoka city homepage

# Reference

Overseas Energy Business	41
Energy Business in Japan Outside Kyushu	43
Renewable Power Business	44

### **Overseas Energy Business**

- Our group reviewed the overseas energy business promotion structure in April 2017. Since then, International office is positioned as main body for constructing a strategic network including outside group, and Kyuden International Co., Inc., which is our wholly-owned subsidiary, as main body for promoting IPP investment and overseas consulting business.
- We are aiming for 5,000MW equity ownership in electricity output in 2030 by developing projects mainly in Asia where electricity demand is expected to increase, as well as North America and Europe.



#### **Overseas Energy Business Promotion System**

## **Business Development Overseas**(As of end of October 2018)

Net Capacity: 1,975MW (In Operation: 1,706MW, Under construction: 269MW)



Project Name		Fuel	Start of Operation	/Investment	Gross Capacity	Ownership	Net Capacity	
	1	Mexico: Tuxpan II	Gas		2001/12	495MW	50%	248MW
	2	Phillippines: Ilijan	Gas		2002/6	1,200MW	8%	96MW
	3	Vietnam: Phu My III	Gas		2004/3	744MW	26.7%	199MW
In	4	Mexico: Tuxpan V	Gas		2006/9	495MW	50%	248MW
Operation	5	Singapore: Senoko Energy	Gas/Oil	[Investment]	2008/9	3,300MW	15%	495MW
	6	China: Inner Mongolia	Wind		2009/9	50MW	29%	15MW
-	$\bigcirc$	Taiwan: Hsin Tao	Gas	[Investment]	2010/10	600MW	33.2%	199MW
	8	Indonesia: Sarulla	Geothermal		2018/5	330MW	25%	83MW
	9	USA : Kleen Energy	Gas	[Investment]	2018/5	620MW	20.25%	126MW

Subtotal :1706MW

Under Construction	10	USA : Birdsboro (Start of Operation: 2019)	Gas	[Investment]	2018/1	488MW	11.1%	54MW
				Fatticipation	2017/12			
	1	USA:South Field Energy (Start of Operation: 2021)	Gas	[Investment]	2018/8	1,182MW	18.1%	214MW

Subtotal 269MW

# **Energy Business in Japan Outside Kyushu**

### **Energy Business in Japan Outside Kyushu**

- We have reached an agreement with Idemitsu Kosan Co., Ltd. and Tokyo Gas Co., Ltd. to form an alliance to carry out studies for a joint development of a coal-fired power plant. As a result, we established Chiba-Sodegaura Energy Co., Ltd. (CSE) in May 2015.
- As part of the environmental assessment procedure, CSE received examination results for "Document Concerning Environmental Impact" Assessment" from METI in July 2016, which stated that no recommendation is required. Subsequently, CSE implemented a study of existing conditions (from October 2016 to September 2017), and is currently preparing a "Draft Environmental Impact Statement".
- In parallel with the environmental assessment, CSE is considering business schemes based on the use of project finance as well as technical studies of power generation facilities.
- Our wholly-owned subsidiary, Kyuden Mirai Energy Co., Inc., has engaged in the retail electricity business in Kanto area since FY2016.



### **Outline of construction plan**

# **Renewable Energy Business**

### **Renewable Energy business**

- We have set approx. 4,000MW of output as a target in 2030 by promoting geothermal and hydroelectric power generation both inside and outside of Japan.
- We have been in close coordination with our group companies such as West Japan Engineering Consultants (West JEC), which has first class technologies, on the development of geothermal power generation.



**Development plan of renewable energy** 

(As of end of September 2018) \*1Kyuden Mirai Energy Co.,Inc. \*2Kushima Wind Hill Co.,Inc.

	Name	Prefecture	Output(MW)	Notes
Solar	[Oversea] Three vally No.1※1	Oversea	Approx.4,000	Starting operation in January 2019(scheduled)
30181		Subtotal	Approx.4,000	-
	Kushima wind※2	Miyazaki	64,800	Starting operation in October 2020 (scheduled)
-	Karatsu Chinzei wind farm涨1	Saga	Max. 28,000	Starting operation in 2022 (Under environmental assessment)
Wind	Experimental Study of Next Generation Offshore Floating Wind Power System % 1		3,000	Starting operation in November 2018 [Commissioned project in collaboration with NEDO] (November 2018~March 2022(Demonstration Phase)
		subtotal	95,800	_
Geotherm	Otake Ohita		14,500	Starting operation in December 2020 (scheduled) Update of existing facility (12.5MW→14.5MW)
aı		subtotal	14,500	-
Hydro	Thukabaru No.1~4	Miyazaki	66,600	Starting operation in May 2019 (scheduled) Update of existing facility(62,600kW→66,600kW) (4units→2units)
	Shin-kosa	Kumamoto	7,200	Starting operation in July 2019 (scheduled)
		subtotal	73,800	_
	【Outside Kyushu】 Shimonoseki-Biomass※1	Yamaguchi	74,980	Starting operation in 2021 (scheduled)
	Buzen-biomass ※1	Fukuoka	74,950	Starting operation in 2020 (scheduled)
	【Outside Kyushu】 Nagano-biomass※1	Nagano	14,500	Starting operation in 2020 (scheduled)
Biomass	Nanatsujima Biomass Power涨1	Kagoshima	49,000	Starting operation in 2018 (scheduled)
	Karita biomass ※1	Fukuoka	74,950	Starting operation in 2021 (scheduled)
	【Outside Kyushu】 Okinawa uruma涨1	Okinawa	49,000	Starting operation in 2021 (scheduled)
		subtotal	337,380	_
Tidal	Tidal power generation technology commercialization project※1	Nagasaki	2,000	Expected in 2018~2019 [in construction preparation] Area : Gotou city , Nagasaki prefecture
		Subtotal	2,000	-
	Total		527,480	-

# Upcoming Renewable Projects (currently in research stage)

(As of end of September 2018)

	Area	Prefecture	Starting Schedule	Contents of study(planned)
Wind (offshore)	Hibikinada in Kitakyushu	Fukuoka	2017	<ul> <li>Investigation of wind, ocean and ground</li> <li>Environmental assessment</li> <li>Basic design of generating facilities</li> </ul>
Geothermal	The south of Yamashita pound	Oita	2017	<ul> <li>Drilling wells for investigation (in preparation)</li> <li>Monitoring hot springs</li> </ul>
	Ibusuki	Kagoshima	2015	<ul> <li>Drilling wells for investigation(in preparation)</li> <li>Monitoring hot springs         <ul> <li>(technical support for Ibusuki city)</li> </ul> </li> </ul>
	Minamiaso Village	Kumamoto	2015	<ul> <li>Drilling wells for investigation(in preparation)</li> <li>Monitoring hot springs</li> </ul>
	The north of Hiijidake	Oita	2013	<ul> <li>Drilling wells for investigation</li> <li>Monitoring hot springs</li> </ul>
	The east of Waita mountain	Oita	2017	<ul> <li>Drilling wells for investigation(in preparation)</li> <li>Monitoring hot springs</li> </ul>