

On the Publication of the Kyuden Group Integrated Report 2021

This report integrates financial and non-financial information previously published via our annual reports and sustainability reports. In order to disclose a uniform account that weaves together our medium- to long-term vision, strategies, major policies, and other information, we will publish an integrated report from fiscal 2021 onward.

In this inaugural issue, in the section entitled “Value Creation Story,” we clarify our medium- to long-term ideal for the Group and strategies, and how these are connected to initiatives being undertaken in each of our businesses. Alongside the story of our growth, we feature a “Message from the President,” in which the president talks about his thoughts and commitment to medium- to long-term growth as a member of the top management.

As well as providing full information concerning TCFD, we have also included a feature article about the “Kyuden Group Carbon Neutral Vision 2050,” which was first announced in April 2021. This is just

one of the looks we take at our response to climate change in these pages.

Going forward, we will strive to ensure that our integrated reports—one of the ways in which we can communicate with all stakeholders, including shareholders and investors—contains as much information as possible.

I look forward to hearing any frank feedback or wishes you may have regarding this report.



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