

## On the Publication of the Kyuden Group Integrated Report 2023

The Kyuden Group has been publishing an integrated report since fiscal 2021, in order to disclose a uniform account that weaves together our medium- to long-term vision, strategies, major policies, and other information.

For this year's integrated report, we wanted to create a report that more clearly expressed our value creation story focused on the strengths of the Group. Therefore, along with indicating our current analysis and future direction toward sustainably enhancing corporate value, we aim to enhance content concerning both growth achieved through realizing carbon neutrality that leverages our strengths as an industry leader in low-carbon and carbon-free efforts, as well as the further strengthening of human capital management.

Furthermore, with respect to information related to the Taskforce on Nature-related Financial Disclosures (TNFD), we have made use of the TNFD framework (beta version) in proactively undertaking multiple internal deliberations to promote the enhancement of providing initiative details

disclosure. In addition, we have also enhanced content regarding information related to governance, along with the Data Section, which we hope to be of great interest to shareholders and investors.

This report is prepared under the editorial leadership of the Corporate Strategy Division and in collaboration with a range of company departments. As the Chief ESG Officer responsible for the creation of this report, I would like to state that the process of preparing the report was appropriate and that the contents are accurate.

We hope that this report—one of the communication tools to engage with stakeholders—will help to further deepen understanding of the Group. We will continue to actively engage in dialogues with stakeholders in order to enrich the report and would be delighted to receive your frank views and feedback on the report.



**Atsushi Soda**

Member of the Board of Directors  
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