Investor Presentation

Kyushu Electric Power Co., Inc.

May 2026

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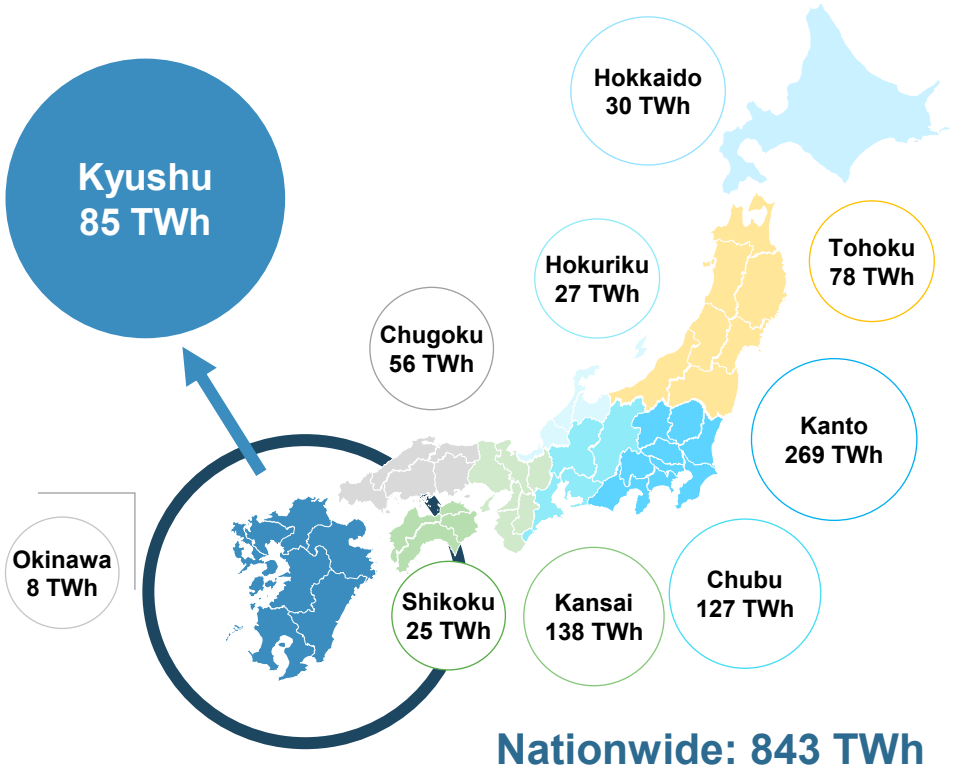
Our main service area: Kyushu

- Main service area is Kyushu area, located in the southwest of Japan.
- While Kyushu contributes about 10% to Japan's overall economy, it excels as the country's leader in the semiconductor industry.

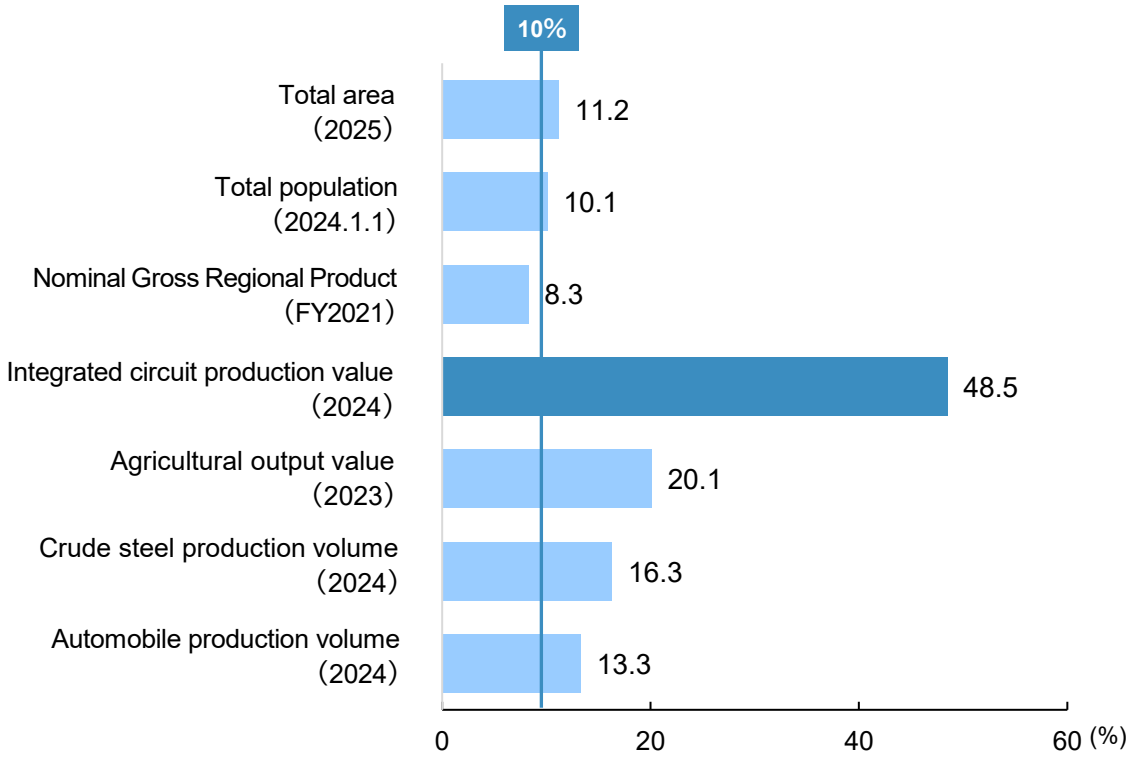
Electricity demand per region in Japan (FY2025)



Nationwide: 843 TWh

Source: "Demand assumptions for the entire country and by supply area in FY2026" by Organization for Cross-regional Coordination of Transmission Operators, JAPAN (OCCTO)
Each figure are transmission-level estimates.

Kyushu's share compared to Japan overall



◆ Overview of Kyushu

Area:	42,230 km^2
Population:	Over 12 million
GDP:	USD 420 billion

Source: Kyushu Bureau of Economy, Trade and Industry, Ministry of Economy
"Current Status of the Kyushu Economy (2024 Edition)" and "Profile of Kyushu (2025 Edition)"

Kyuden Group's business overview

- As a group, we function as a vertically integrated energy company that generates, transmits, distributes and sells electricity.
- In addition to the energy services businesses, we are promoting growth businesses.

	Energy Services Businesses		Growth Businesses			
Ordinary income for FY2025*	¥ 154 bn (74%)		¥ 54 bn (26%)			
	Power Generation & Retail	Power Transmission & Distribution	Renewable Energy	Overseas	Urban Development	ICT Service
						
Companies	KYUSHU ELECTRIC POWER CO.,INC.	Kyushu Electric Power Transmission & Distribution	Kyuden Mirai Energy	KYUDEN INTERNATIONAL	KYUSHU ELECTRIC POWER CO.,INC.	QTnet

Ensures diversified income from various sectors

*The figures are before inter-segment adjustments.Consolidated ordinary income for FY2025 after adjustments amounted to JPY 207.0 billion.

Key points of the Kyuden Group

KYUDEN GROUP

1 High growth potential of electricity demand
driven by semiconductor investments and datacenter plans

Semiconductor-related investments
¥ 4.8 trillion
in Kyushu
(from April 2021 to September 2025)

2 Steady operation of 4 nuclear reactors

Utilization rate
82.3%
vs. Nationwide average 33.6%
(as of FY2025)

3 Generating low carbon electricity with nuclear & renewables

Non-fossil energy in our power mix
56%
vs. nationwide average 33%
(as of FY2024)

4 Consistent expansion of growth businesses

Compound Annual Growth Rate (CAGR)
30%
(FY2021-FY2024)
in ordinary income by growth businesses overall

Growth driven by increasing electricity demand

- In Kyushu area, growth in the semiconductor-related industry is accelerating, with an increasing number of investment plans.
- Multiple data center projects are currently progressing across Kyushu, and electricity demand is expected to continue growing.

Location Trends of Semiconductor Plants and Data Centers

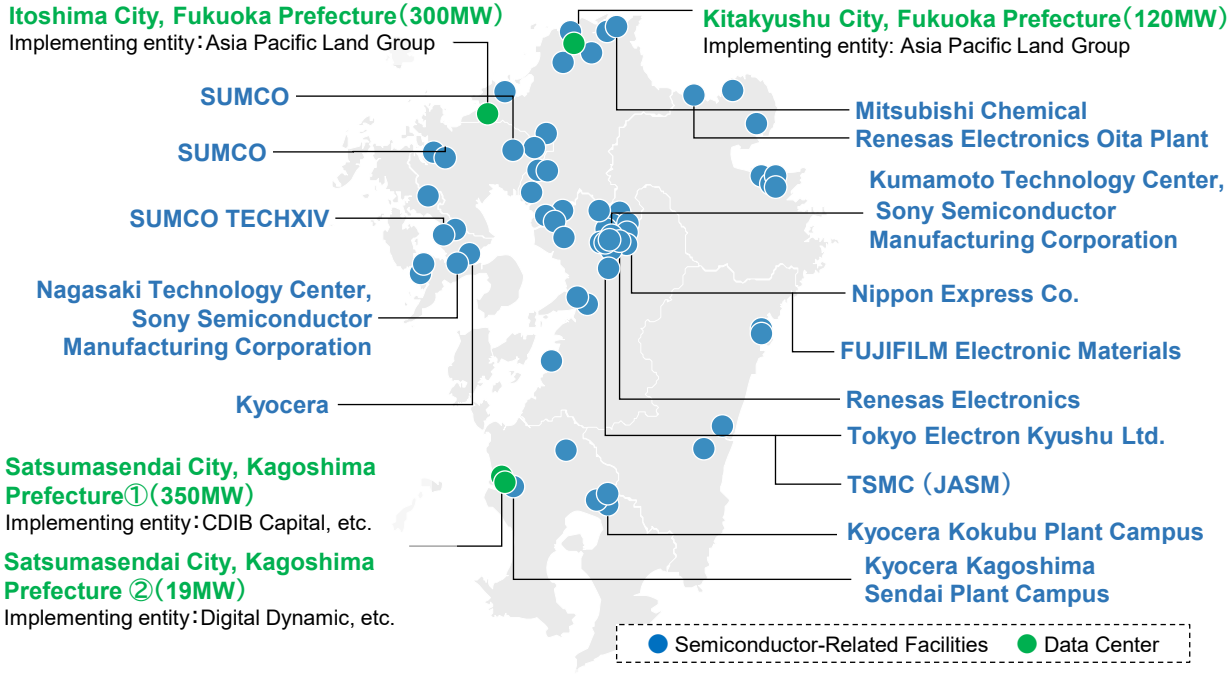
Semiconductor Plants

Number of Investment Projects：**162**

Total Investment：Over **4.81** trillion yen*1

Data Centers

Total Installed Capacity：Approx. **800** MW*2



*1: Source:Ministry of Economy, Trade and Industry (METI), Kyushu Bureau of Economy, Trade and Industry; Kyushu Semiconductor & Digital Innovation Association(As of the period from April 2021 to September 2025)

*2: Prepared based on publicly available information, including press releases. Projects with extra-high voltage and above are included.

Electric power demand outlook

【Comparison of future demand: Nationwide vs. Kyushu】

Nationwide
(Strategic Energy Plan estimate):

1.0 to 1.2
times higher
(relative to FY2022, as of FY2040)

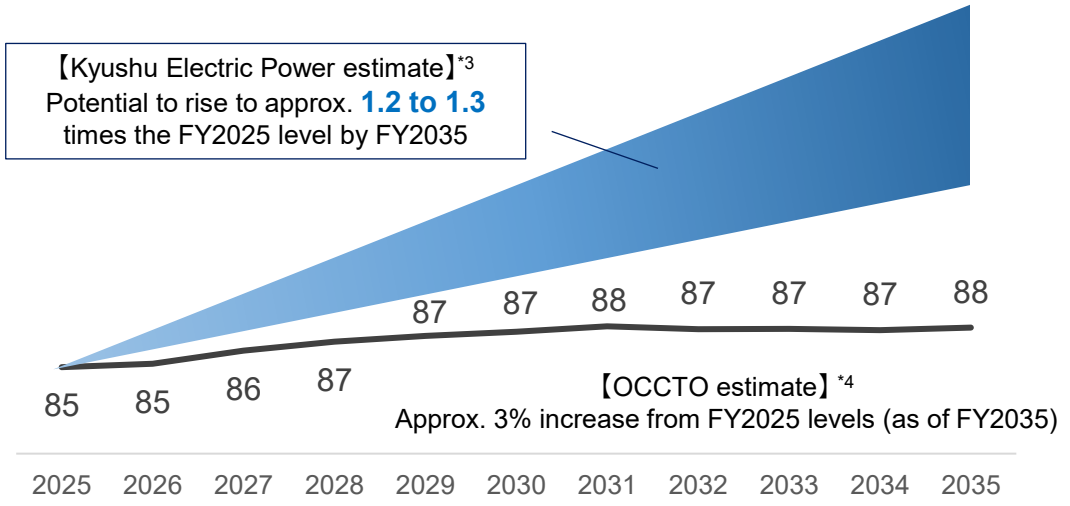
→ Increase expected to exceed national rate

Kyushu
(Kyushu EP estimate):

1.2 to 1.3
times higher
(relative to FY2025, as of FY2034)

【Comparison of Kyushu demand projections: Kyushu EP vs. OCCTO】

(TWh)

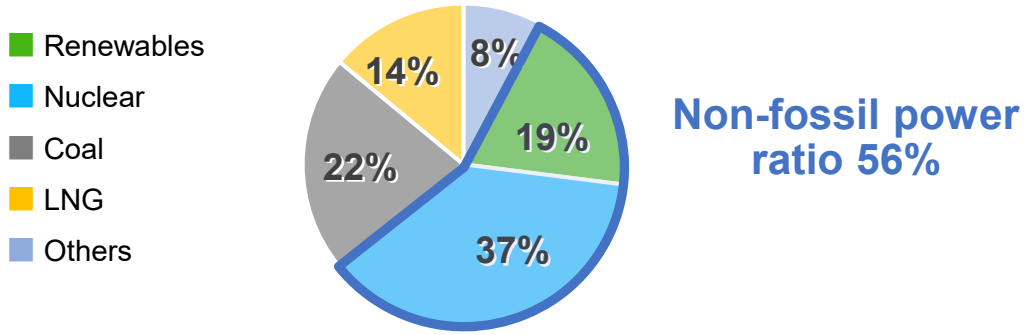


*3 Calculated based on both OCCTO projections and Kyushu EP's independent analysis. Please note that these projections are based on currently available information and do not guarantee future results.

*4 Compiled based on OCCTO's Nationwide and Regional Demand Projections (FY2026)

■ We aim to further expand profits by actively promoting electricity sales that leverage power sources with strong non-fossil value and competitive pricing, in response to the growing electricity demand.

Composition of power sources (FY2024, kWh basis)



Non-fossil power ratio 56%

Note: Based on Kyushu EP's FY2024 electricity generated and received

Economically and environmentally sound power development

- An LNG-fired power plant and an offshore wind farm began commercial operation as scheduled at the end of FY2025

Hibiki LNG Power Plant	Hibikinada Offshore Wind Farm
620 MW	**220 MW**
Our equity share: 80%	**Our equity share: 30%**

- In addition, replacement of existing LNG-fired power plants that have been in operation for many years is planned.

■ Replacement Plan for Shin-Kokura Power Plant Unit No.6

Output	900 MW
Generation method	High-efficiency combined-cycle
Scheduled start of operation	FY2033

Stable operations at our 4 nuclear power reactors

- All four nuclear reactors are operating stably
- We aim to further improve the utilization rate

■ Our 4 nuclear power reactors

Reactors		Capacity (MW)		Start of operation	End of life-span	Type
Genkai	Unit 3	2,360	1,180	1994	2034	PWR
	Unit 4		1,180	1997	2037	
Sendai	Unit 1	1,780	890	1984	2044*	PWR
	Unit 2		890	1985	2045*	

*The operational lifespan has been extended from 40 to 60 years.

■ Further improvement of nuclear power utilization rate by:

- ✓ replace aging steam turbines with newly designed models
- ✓ shorten inspection periods through optimized maintenance procedures
- ✓ extend the operation period, currently up to 13 months

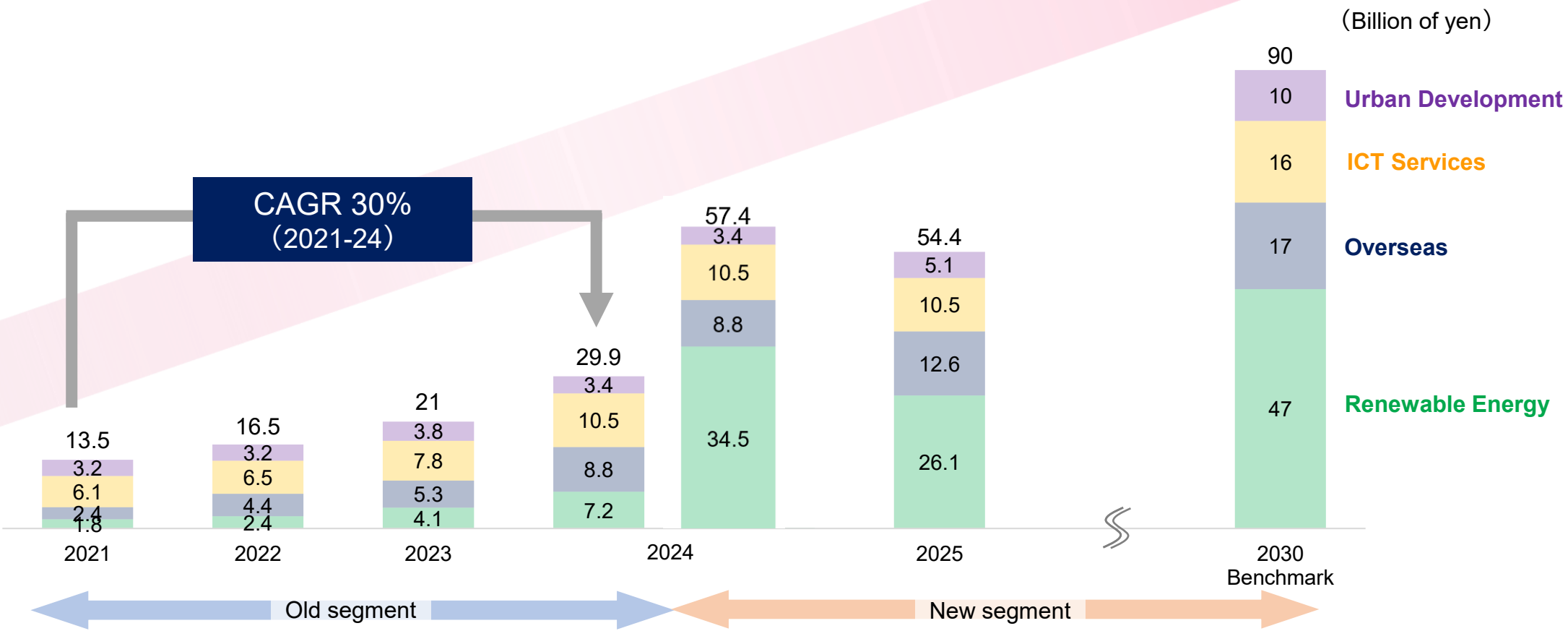
FY2025 Actual **82.3%** → KPI target FY2031-2035 average **90%**

Note: the photo of Hibikinada Offshore Wind Farm was provided by Hibiki Wind Energy

Accelerating financial returns in growth businesses

- From FY2021 to FY2024, our growth businesses achieved a CAGR of 30% in ordinary income.
- Looking ahead, we aim to steadily grow each business area and target ordinary income of ¥90 billion for FY2030—about twice the current level.

【Trends in Ordinary Income from Growth Businesses】

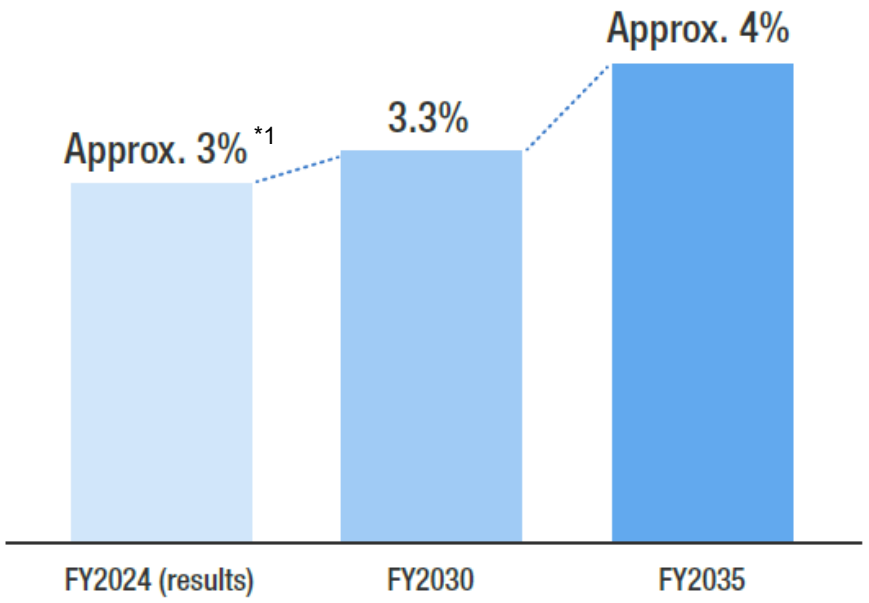


Portfolio Review:
Partial profit shift from domestic electric power to renewable energy.

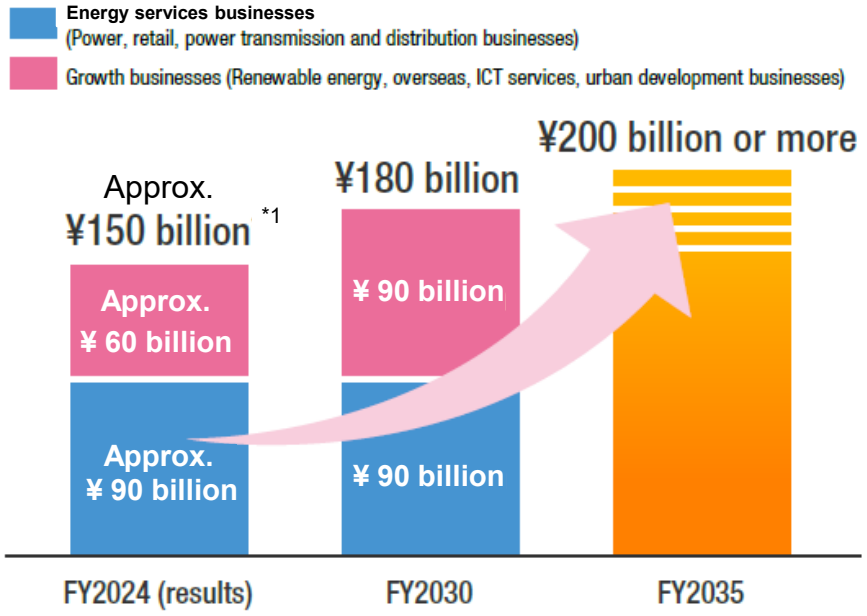
Kyuden Group Strategic Vision 2035

- In May 2025, we announced a strategic vision with FY2035 as the target year.
- We aim to improve capital efficiency and achieve profit growth through enhanced business portfolio management, with consolidated ROIC and consolidated ordinary income positioned as our financial targets.
- To drive sustainable growth and enhance corporate value, we focus on strengthening our ability to generate FCF. From the perspective of strengthening our financial foundation and enhancing shareholder value, FCF, equity ratio, and ROE for FY2030 are used as reference indicators.

Consolidated ROIC



Consolidated ordinary income



Reference indicators

Indicators	FY2030
FCF	¥50 billion
Equity ratio	Secure a stable equity ratio of 20% or higher *2
ROE	Approx. 10% *3

*1: For FY2024 (actual results), the figures shown exclude the impact of the time lag in fuel cost adjustment as well as other one-off factors (such as increased demand for heating and cooling due to extreme summer and winter conditions), from the financial results (consolidated ordinary income: ¥194.6 billion, consolidated ROIC: 3.6%).

***2: The reference indicator is set from the perspective of strengthening the financial foundation to ensure a stable equity ratio of 20% or more, even in the event that capital funds such as preferred shares are redeemed.**

***3: Excluding preferred shares.**

Energy services businesses

A clean energy supplier leading Japan's decarbonization

KYUSHU ELECTRIC POWER CO.,INC.

Striving to be our customers' most reliable partner, who effectively responds to changing needs and consistently delivers value

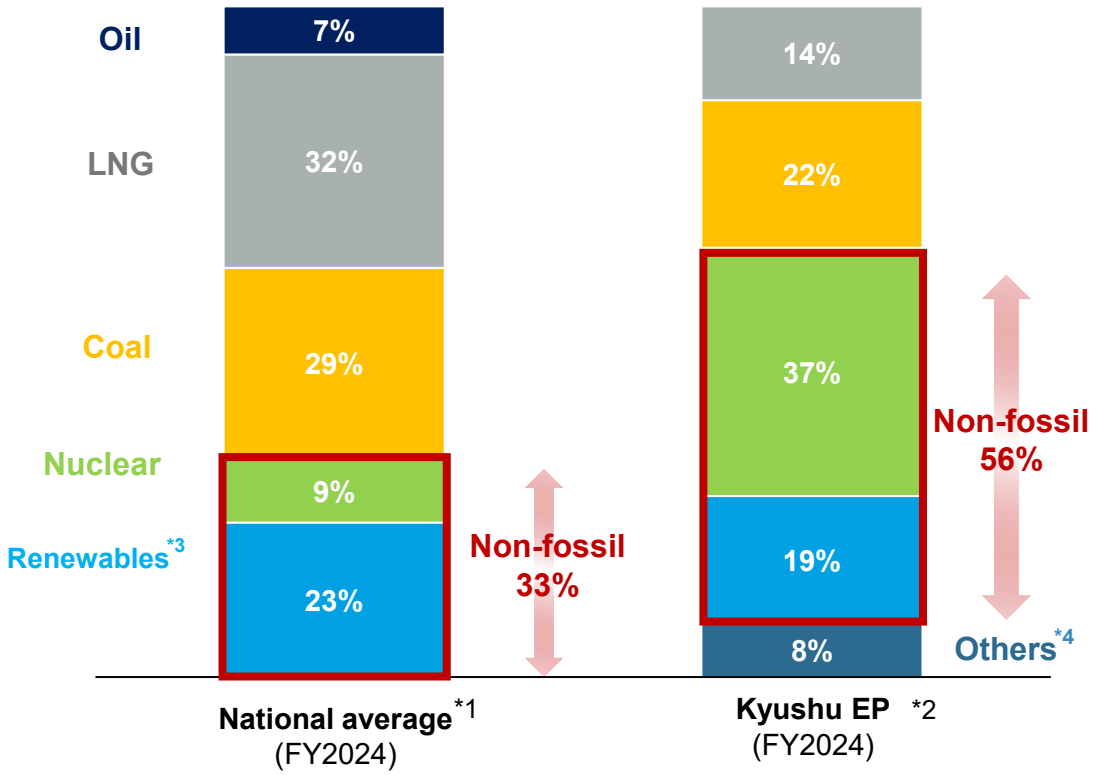
To become one of Japan's leading advanced infrastructure companies via technological excellence and digital transformation

Kyushu Electric Power Transmission & Distribution

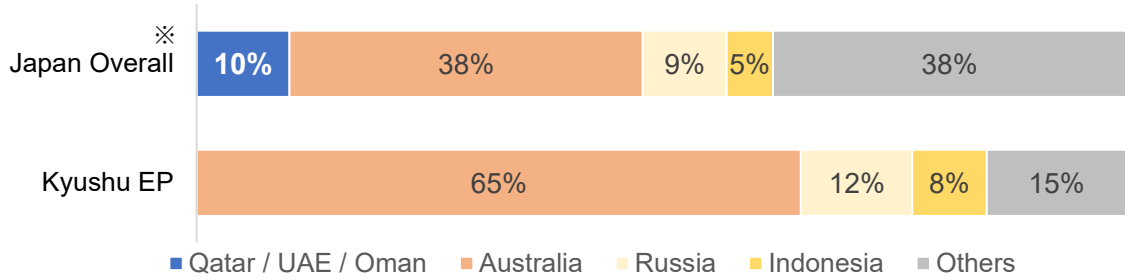
Impact of Rising Geopolitical Tensions in the Middle East

- Non-fossil power sources, such as renewables and nuclear power, account for 56% of our power mix, while LNG-fired power accounts for 14% and oil-fired power for less than 1%.
- As our company does not procure LNG from the Middle East, we do not expect any direct risk of supply disruption.

【 Composition of power mix (kWh basis) 】

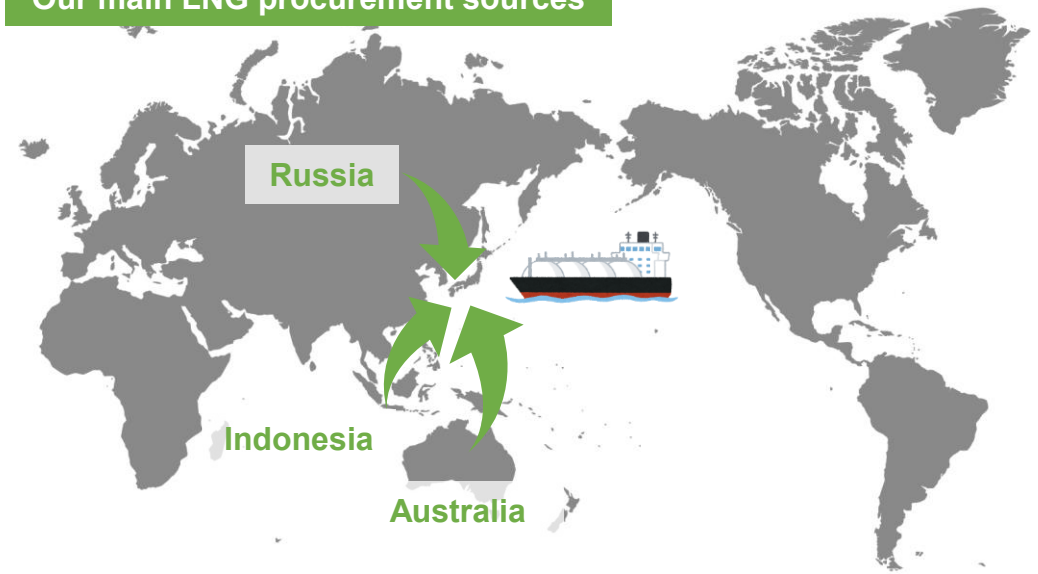


【 LNG Procurement Sources in FY2024 】



Source: Ministry of Finance, Trade Statistics

Our main LNG procurement sources

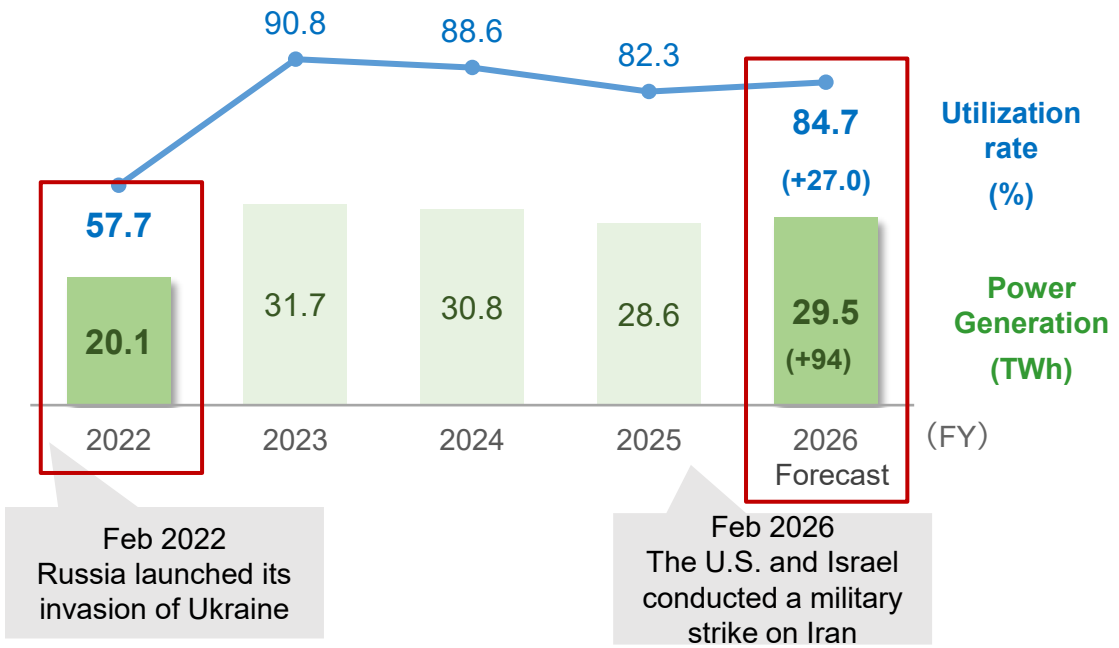


*1:Based on the "FY2024 Energy Supply and Demand Report (Preliminary) Reference Material" by METI.
Due to rounding, the number of the non-fossil power ratio and the total number of its components may not match.
*2: The total power generated and received by the Kyushu Electric for FY2024.
*3: Includes hydro, geothermal, solar, wind and biomass. If a non-fossil certificate is not applicable, these shall not have the value of renewable energy or zero CO2 emissions, and shall be treated as having the same CO2 emissions as the national average for electricity, including thermal power generation.
*4: Includes electricity procured from the wholesale electricity market and other companies.

- Since FY2022, when fuel prices surged following the escalation of the Russia–Ukraine situation, we have enhanced our resilience to fluctuations in fuel prices and electricity market prices through measures such as the stable operation of nuclear power plants and revisions to electricity rates mechanisms.

【 Operating Status of Nuclear Power Plants 】

- **FY2022 (Russia–Ukraine crisis):**
  Only 2 of the 4 nuclear power units were in operation due to safety upgrade works.
- **Currently:**
  Major safety measures have been completed, enabling stable operation of all four units.



Note: Figures in parentheses indicate the difference between FY2022 and FY2026.

【 Reflection of Fuel Price and Market Price Fluctuations in Electricity Rates 】

- A fuel cost adjustment mechanism has been in place since before the Russia–Ukraine crisis, reflecting average fuel prices from three to five months earlier in monthly electricity rates.
- Following the crisis, we determined it was necessary and proactively introduced an additional mechanism to reflect electricity market prices from one to two months earlier in monthly electricity rates for industrial customers.

【 Major Factors Affecting Earnings under Higher Fuel Prices 】

Negative

✓ Increase in power procurement costs

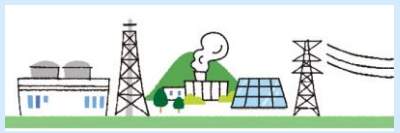
Positive

✓ Higher wholesale electricity sales revenue
✓ Increased LNG resale gains
✓ Enhanced competitive advantage from stable operation of all four nuclear power units

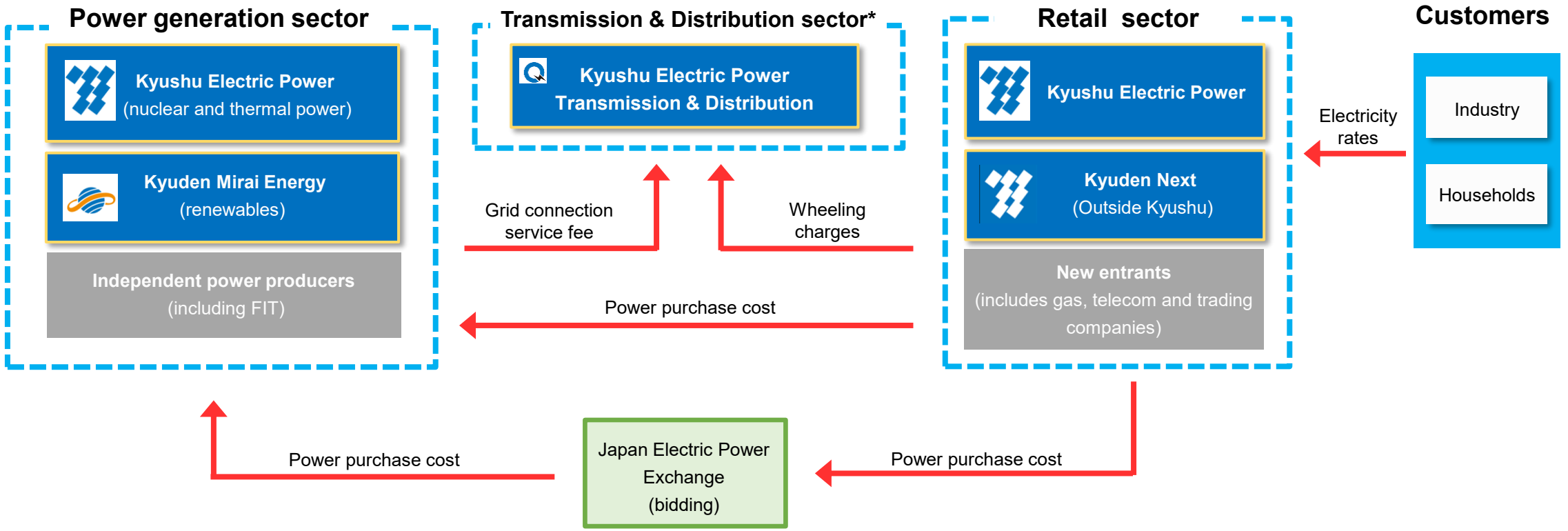
Business model (flow of electricity and payments)

Flow of electricity

Power generation → Transmission & Distribution → Retail → Customers



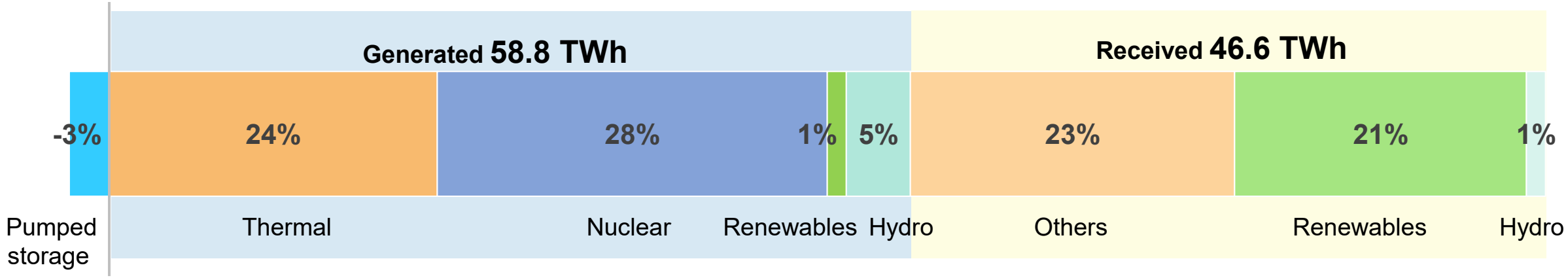
Flow of payments



Note: The government has implemented structural reforms requiring electric utilities to separate their transmission and distribution operations from generation and retail businesses. Transmission & Distribution operators are granted regional monopolies based on authorization by the government.

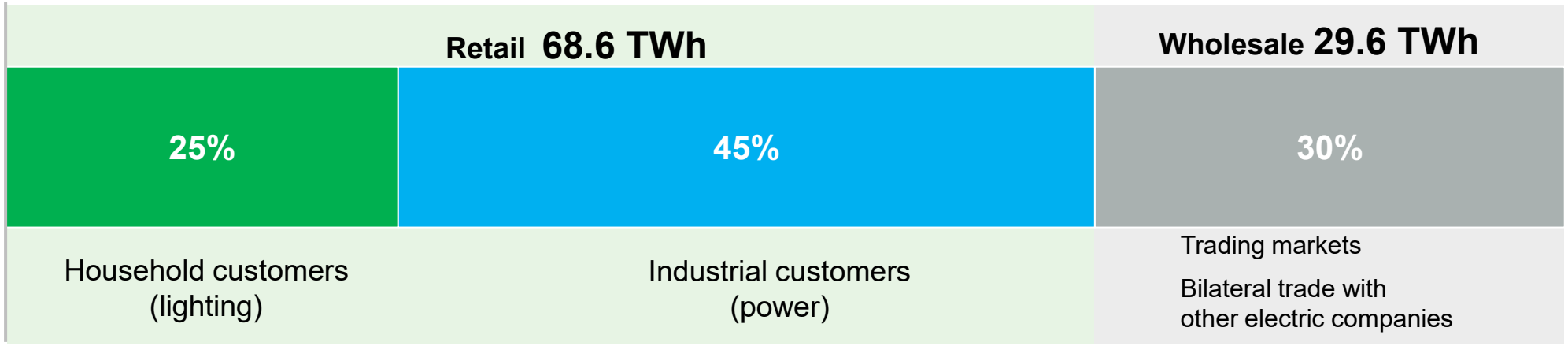
Electricity procurement and sales

Electricity generated and received （FY2025） 102.5 TWh



Decrease due to transmission losses, etc.

Total electricity sales （FY2025） 98.3 TWh



Note：Based on total electricity generated/received and sales (kWh) by Kyushu Electric Power, Kyushu Electric Power Transmission and Distribution, and Kyuden Mirai Energy in FY2025.

Major power generation capacity of the Kyuden Group: 15,871 MW*1

Nuclear: 4,140 MW

4 nuclear power units across 2 sites

See page 8 for details

Genkai

Sendai

Thermal Power: 7,498 MW

LNG-fired:

- Shin Kokura: 1,200 MW
- Shin Oita: 2,875 MW

Coal-fired:

- Matsuura: 1,700 MW
- Reihoku: 1,400 MW

Internal combustion:

- Multiple remote islands: 323 MW

Shin Kokura

Renewables: 1,933 MW

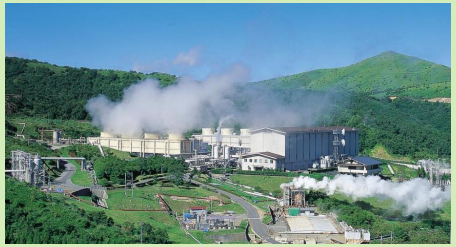
5 power sources

See page 26 for details

Hibikinada Offshore Wind Farm

provided by Hibiki Wind Energy

Hatchobaru geothermal power plant



Pumped Storage: 2,300 MW

3 sites

Natural battery

Ohira

Ref. Other companies' capacity in Kyushu

Thermal Power

5,586 MW*2

of which approximately 40% is received by Kyushu EP*3

*1: The figures represent actual domestic results as of the end of FY2025. For nuclear, thermal, and pumped storage power, only power generation facilities owned by Kyushu Electric Power and Kyushu Electric Power Transmission and Distribution are included. Renewable energy capacity is calculated based on the Kyuden Group's equity ownership.

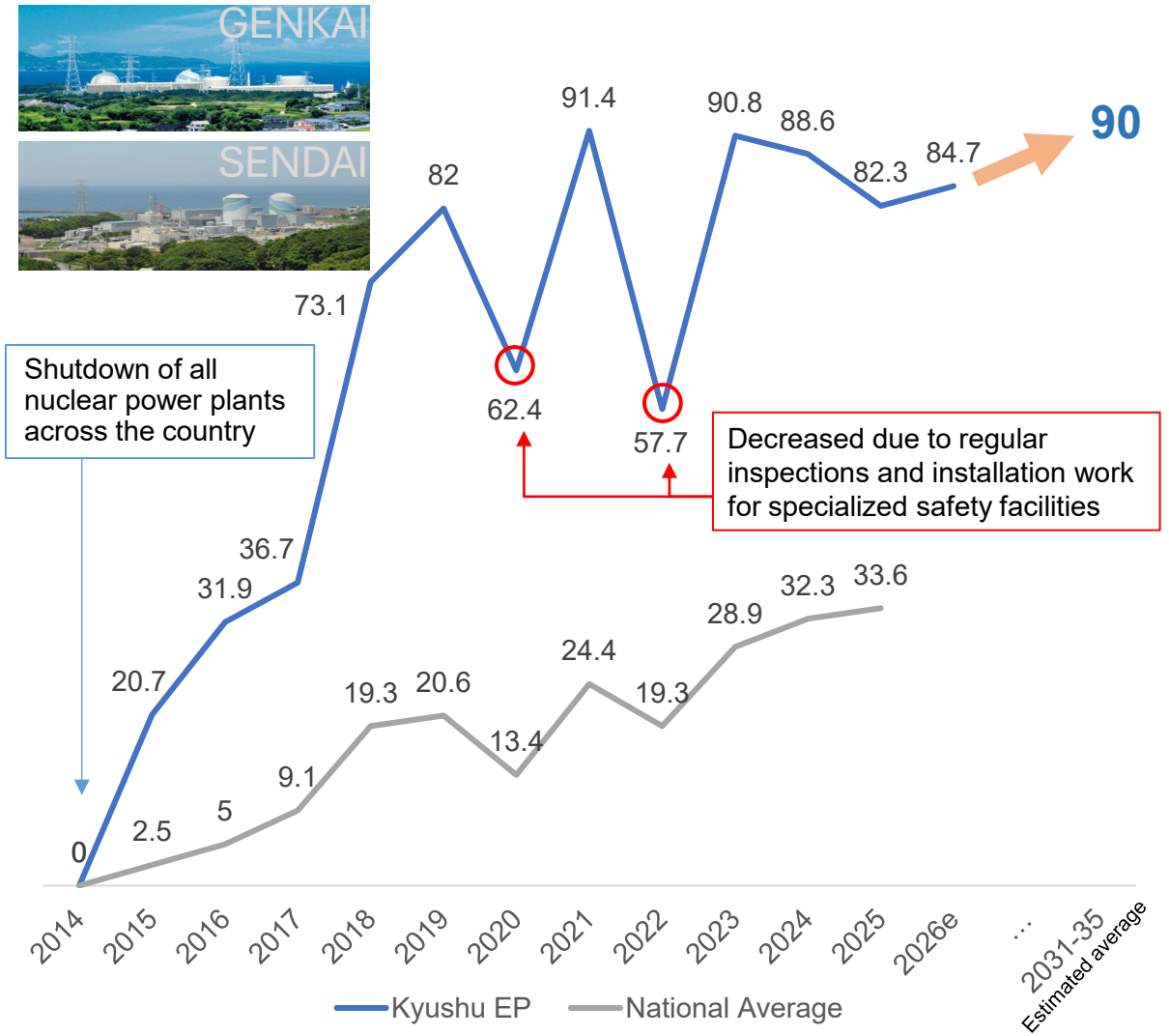
*2: The figure is calculated by the Company based on information disclosed in the JEPX power generation information disclosure system.

*3: Capacity received from J-POWER, Kyushu Co-operative Power and Hibiki Power is included.

Nuclear power generation

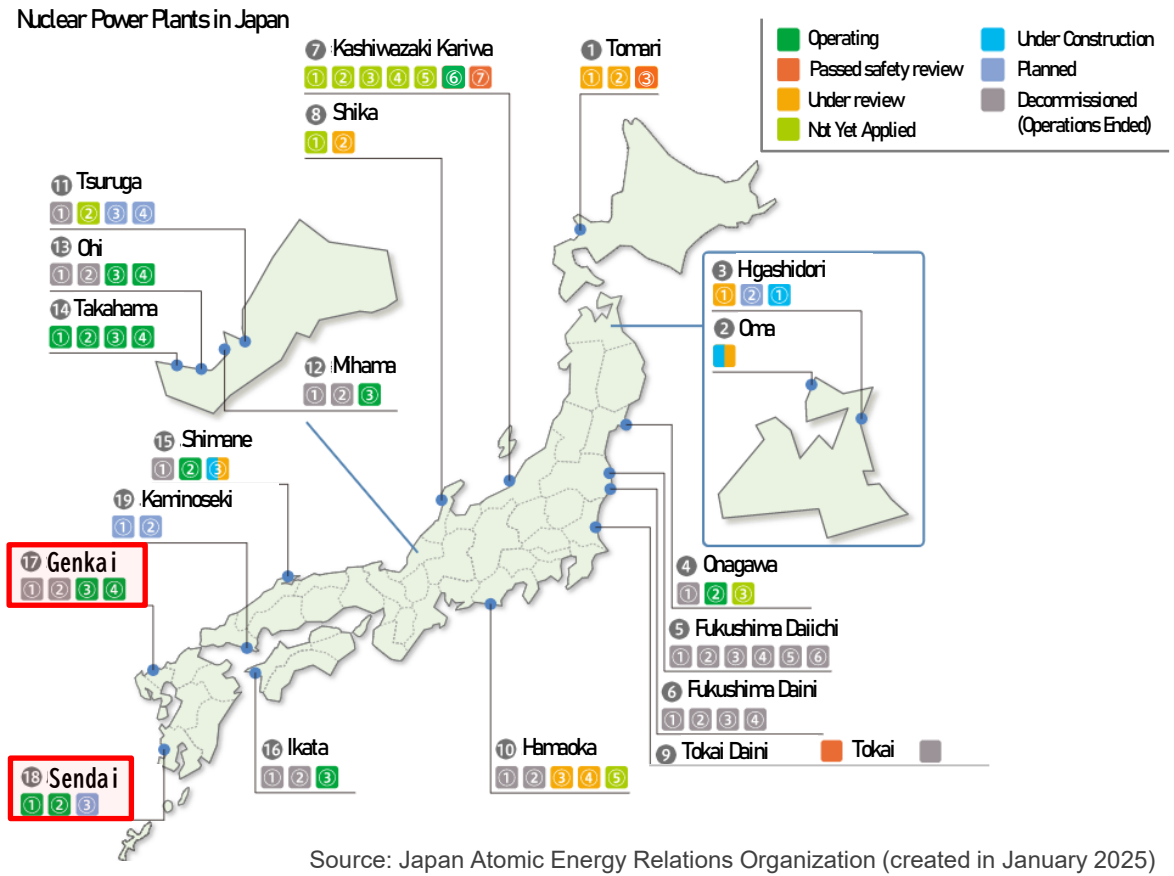
- All four of our nuclear reactors are back in operation. All major safety works have been finished, including specialized safety facilities.

Our nuclear power plant utilization rate (%)



Ref. Operational status of nuclear power plants in Japan

- As of April 2026, Japan has 33 nuclear reactors. Of these, 15 reactors, including 4 operated by Kyushu EP, have been restarted.



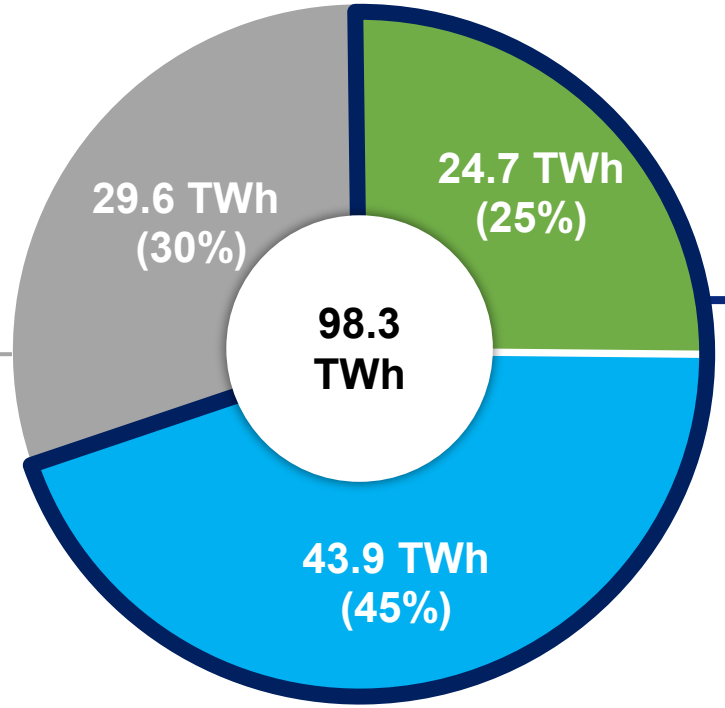
Source: Japan Atomic Energy Relations Organization (created in January 2025)
Partially modified by our company (April 2026)

Overview of our electricity sales

Wholesale

Wholesale market provides opportunities to sell electricity on spot market, futures market and other markets, including to competing retailers.

Sales volume FY2025



Retail 68.6 TWh

Households (lighting)	Industry (power)

- Electricity is sold through bilateral contracts with customers.
- The contract term is generally one year.

Outside the Kyushu region

- We are expanding sales outside Kyushu, such as Tokyo area.
- Our sales are mainly industrial customers.
- Around 6% of retail electricity sales volume come from outside Kyushu.

Regulated

Around 17%* of retail electricity sales volume was under regulated rates.

Note: Based on the published numbers from the Electricity and Gas Market Surveillance Commission, we calculated the numbers

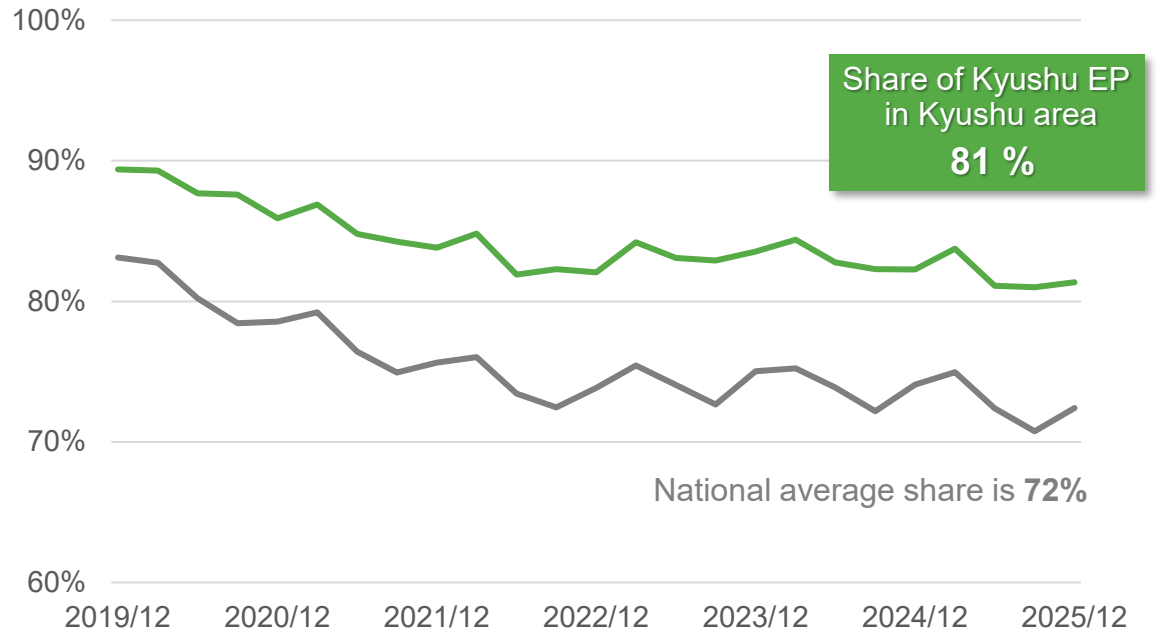
Sales volume FY2021 - FY2026 (TWh)

	FY2022	FY2023	FY2024	FY2025	FY2026e
Retail	76.5	73.5	75.6	68.6	67.1
Wholesale	19.4	16.7	25.4	29.6	30.4
Total	96.0	90.2	101.0	98.3	97.5

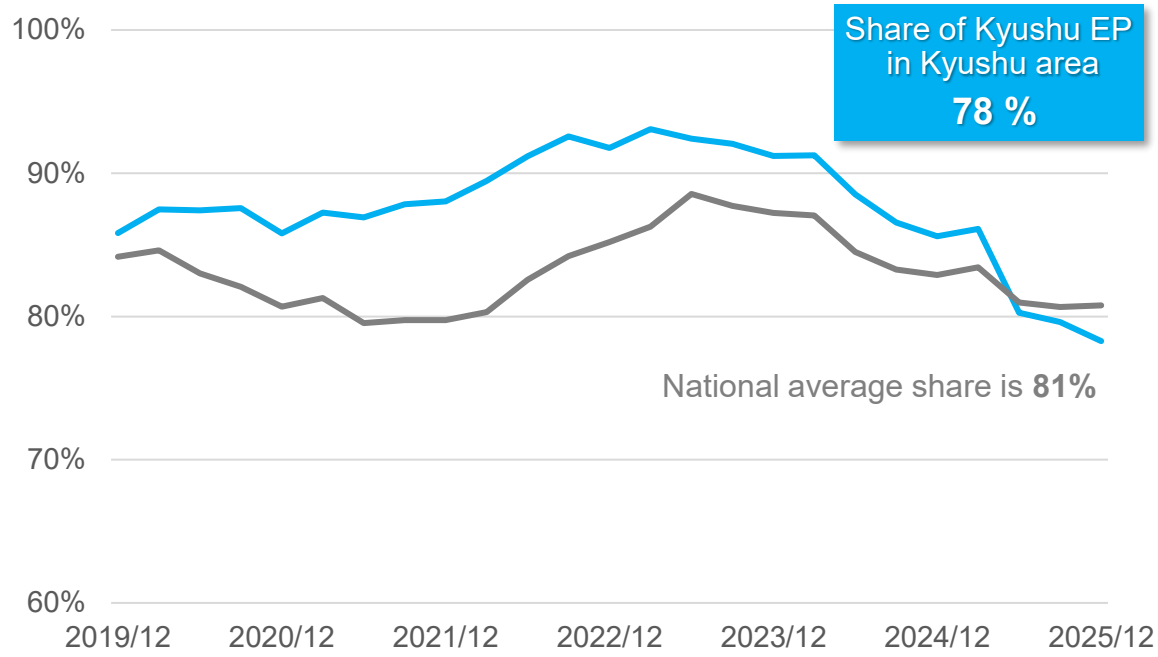
Our customer base in Kyushu

- Our market share in Kyushu is approximately 80% in both Households and Industry.

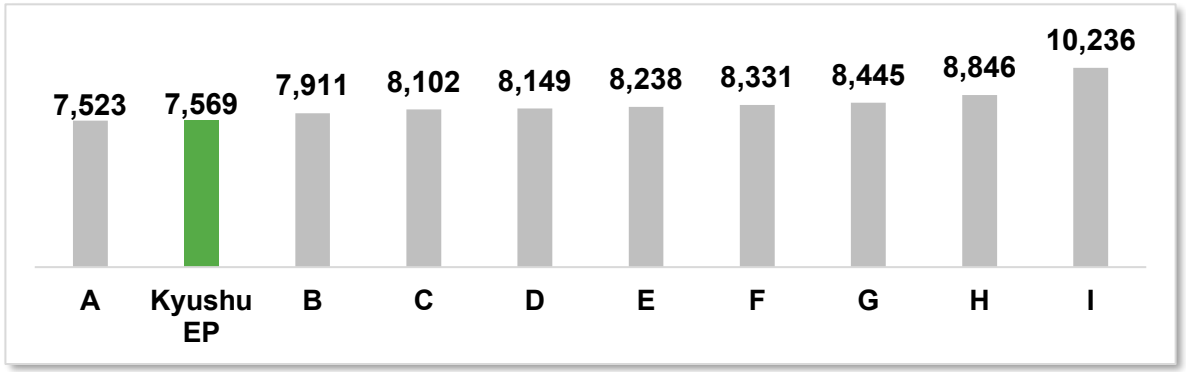
Households



Industry



Comparison of electricity rates in Japan *2



*1: Each share value (September 2019 – September 2025) is calculated by our company based on “Electricity Trading Report” by Electricity and Gas Market Surveillance Commission
*2: Household customers rates (30A, 250kWh) for May 2026

Outline of Our Electricity Rates

Composition of electricity rate for Households

Electricity rate = Basic fee + Electricity consumption charge (Unit price per kWh × Monthly electricity usage ± Fuel cost adjustment surcharge) + Renewable energy surcharge

Composition of electricity rate for Industry

Electricity rate = Basic fee + Electricity consumption charge (Unit price per kWh × Monthly electricity usage ± Fuel cost adjustment surcharge ± Market price adjustment surcharge) + Renewable energy surcharge

Rate revisions starting April 2025

- Electrification progress has driven structural changes in electricity supply and demand, including increased nighttime demand, affecting power procurement costs.
- In response to these changes, we started a phased revision of customer electricity rates in April 2025, typically aligned with annual contract renewal.

Overview of rate revisions

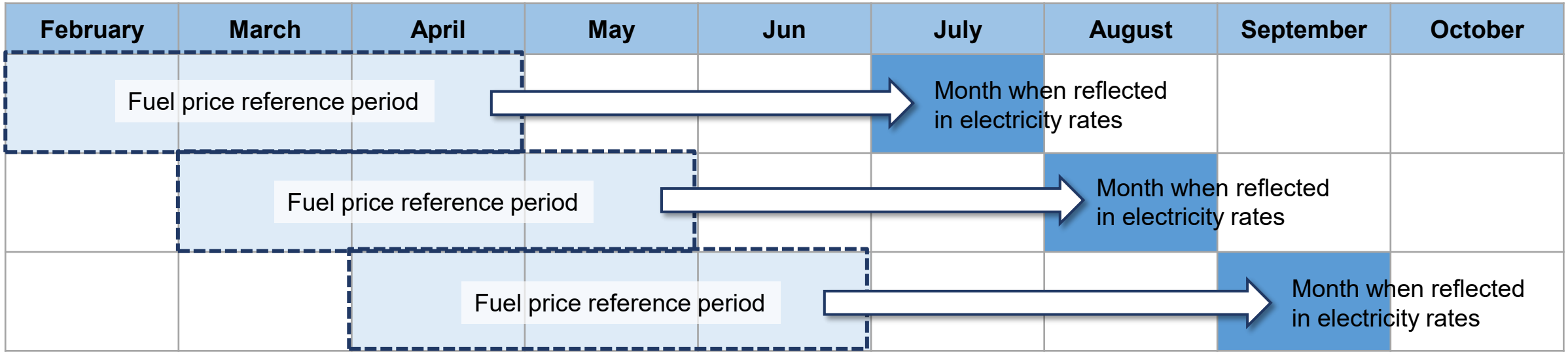
Sector	Segment	Detail
Households	Subset of customers*	Revision of unit prices for old all-electricity plans and some other plans
Industry	All customers	Revision of unit prices
		Revision of the adjustment mechanism in market price adjustment system

**For customers not included in this revision, the changes in the supply-demand structure mentioned above have already been reflected.*

Fuel Cost Reflection

- The fuel cost adjustment system reflects fluctuations in fuel prices and exchange rates in electricity rates.
- As electricity rates are based on the average fuel costs from three to five months earlier, a timing gap arises between the incurrence of fuel costs and their recovery.

Fuel Cost Reflection Timeline



Calculation for Fuel Cost Adjustment Surcharge

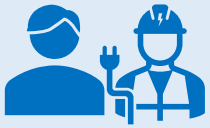
Fuel cost adjustment surcharge = (Average fuel price − Benchmark average fuel price) × Benchmark unit price ／ 1,000 × Monthly electricity usage

Transmission and Distribution Business: Revenue Cap System

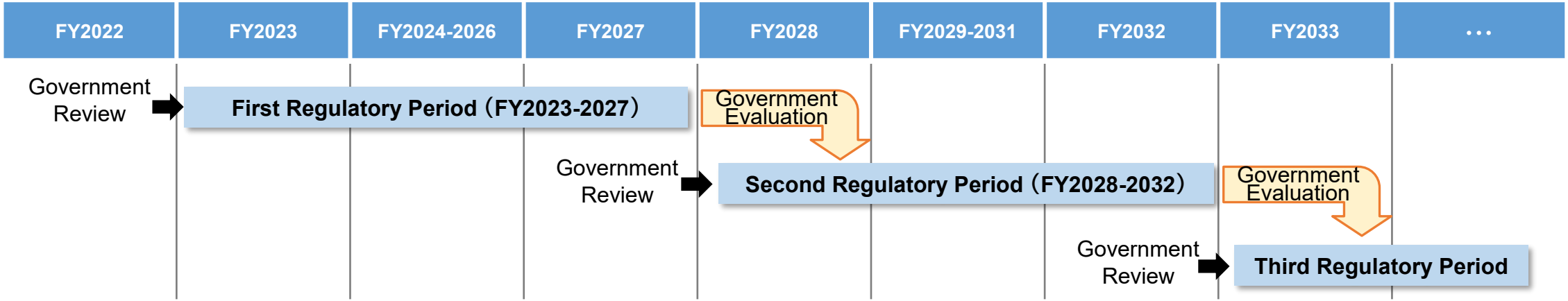
- To promote efficient and planned investment in transmission and distribution networks, the government has introduced a **Revenue Cap System** as part of the nationwide wheeling charge framework.
- Under this system, utilities submit five-year investment plans. These plans are then reviewed by the government to encourage cost efficiency. At the end of each regulatory period, performance is evaluated and reflected in the next term's plan.

The investment plan includes the following cost components

Operating Expenses (e.g., personnel costs, outsourcing fees) + **Capital Expenses** (e.g., depreciation) + **Other Expenses** + **Regulatory Return** (calculated as asset base × 1.5% regulatory rate)



Timeline



1 Introduction of the Kyuden Group

2 Energy services businesses

3 Growth businesses

4 Kyuden Group Strategic Vision 2035

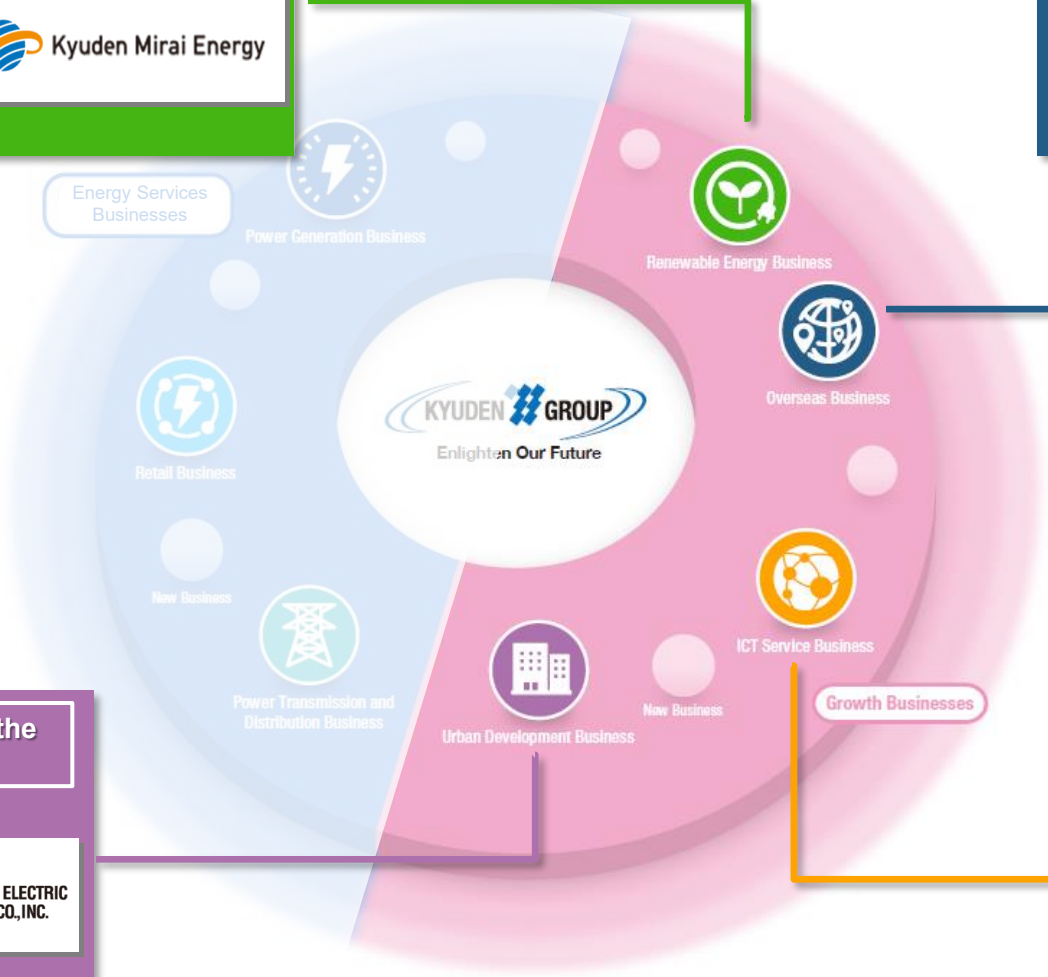
Growth businesses

Japan's largest green energy platform provider, leading the future of renewable energy with a growing global reach

Kyuden Mirai Energy

A solutions provider addressing global energy issues through new value creation

KYUDEN INTERNATIONAL



A green developer that builds up the community and the future

KYUSHU ELECTRIC POWER CO.,INC.

A partner for a smart society that closely supports regions and customers through digital services

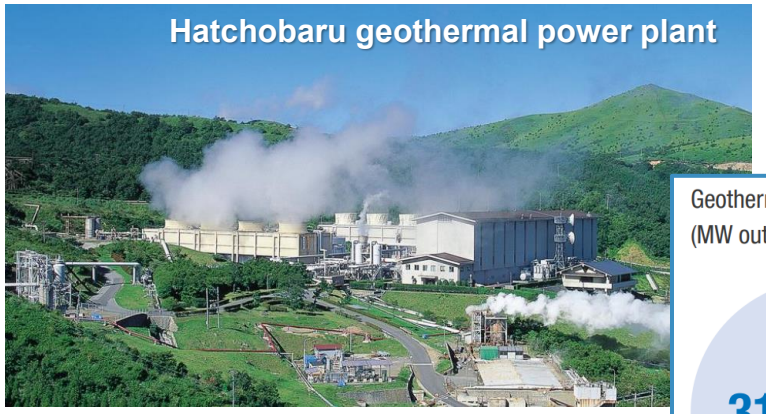
QTnet

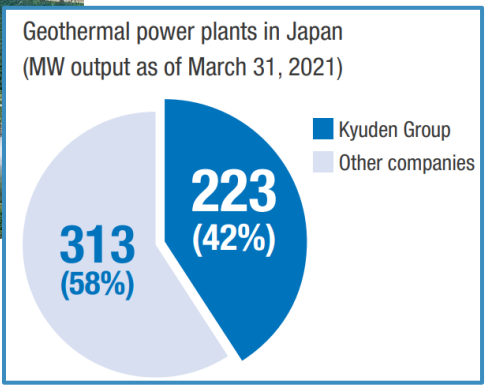
- Since 1951, the Kyuden Group has developed hydro, geothermal, and other renewables using Kyushu's natural resources.

The Group's renewable power sources

Solar	71MW	[4%]
Wind	183MW	[9%]
Biomass	163MW	[8%]
Geothermal	222MW	[11%]
Hydro	1,295MW	[67%]
Total	1,933MW	[100%]

Note: Based on equity ownership and domestic assets only as of March 2026. Some rounding errors may be observed.





Source: Compiled based on "The Current State and Trends of Geothermal Power Generation" published by the Thermal and Nuclear Power Engineering Society

- The group company Kyuden Mirai Energy plays a central role in the renewable energy business.
- Kyuden Mirai Energy carries out the entire process of surveying, developing, and operating the five renewable energy sources.

Our Strengths

- Leveraging five key renewable energy sources through end-to-end capabilities built on a century of technical expertise

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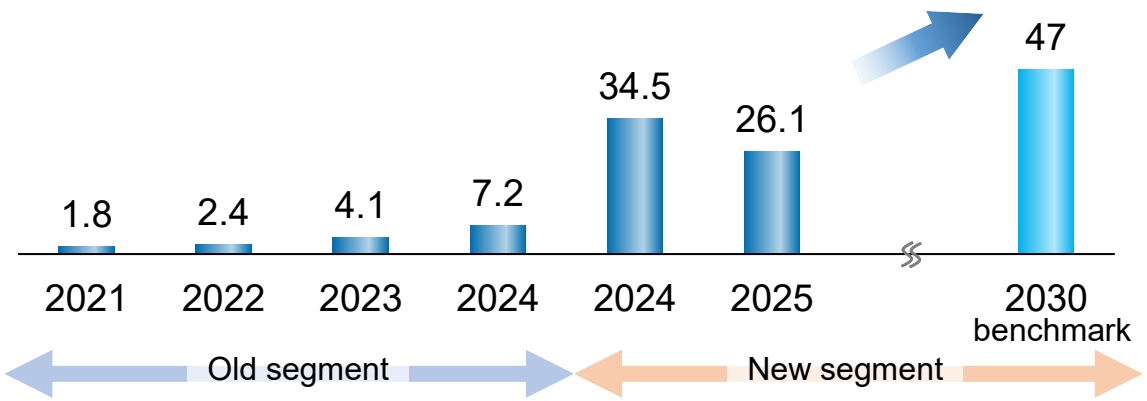
Our Opportunity

- Growing demand for low-carbon and decarbonized power driven by semiconductor and data center clusters
- Strengthening government support for renewable energy development is expected

Our Strategy

- Accelerating renewable energy development by leveraging diverse power sources and operational expertise, supported by growing demand and favorable policies
- Expediting investment recovery through capital recycling
- Enhancing value through commercialization of O&M service offerings

■ Ordinary income (Billion of yen)



【Topic】

Largest offshore wind power in Japan begins operation

Hibikinada Offshore Wind Farm

- Start of operation: March 2026
- Total capacity: 220 MW
- Our equity share: 66 MW (30%)
- Power sold under the FIT scheme at 36 yen/kWh

provided by Hibiki Wind Energy

Renewable energy (status of development projects)

Renewable energy development plan (as of March 2026)

Domestic	Power station, etc.	Location	Total output (kW)	Remarks
Hydro	Jikumaru	Oita	13,600 (+1,100)	Scheduled to go operational in June 2026 [12,500kW→13,600kW]
	Chinda	Oita	9,900 (+1,600)	Scheduled to go operational in March 2026 [8,300kW→9,900kW]
	Yoake	Oita	12,500 (+500)	Scheduled to go operational in June 2027 [12,000kW→12,500kW]
Geothermal	Mt. Eboshi site, Kirishima	Kagoshima	4,990	Scheduled to go operational in FY2026
Biomass	【Outside Kyushu】Tahara Biomass	Aichi	50,000	Scheduled to go operational in August FY2026
		Total	58,190	The increase in hydropower output has been factored in
Overseas	Solar Projects • Philippines: 3 • Egypt: 1 • United States: 1 Wind Projects • Philippines: 1	Philippines Egypt United States	1,098,200	

Verification test / Open project

	Power station, etc.	Location	Total output (kW)	Remarks
Tidal power	Project to build a local decarbonization model with tidal power generation (Open tender project by the Environment Ministry)	Nagasaki	1,100	Study and demonstration toward the commercialization of tidal power generation

- We are engaged in high-efficiency gas-fired power generation, transmission and distribution, and renewable energy businesses, contributing to the realization of a low-carbon society.

UK

Invested in subsea transmission projects for offshore wind farms, in collaboration with infrastructure fund Equitix.

IHI POWER SERVICES CORP.

KYUDEN GROUP

US

Entered the U.S. O&M business through the acquisition of IHI Power Services, offering O&M services for a broad range of power generation assets.

UAE

Invested by Kyuden International and Kyushu Electric Power Transmission and Distribution in an undersea HVDC transmission project.

Total projects

28 projects

16 countries / regions

Equity output

approx. **2,800** MW

（as of April 2026）

Mexico

Tuxpan II & V

Generation type: Gas

Total output : 495 MW × 2

Equity output : 248 MW × 2

Africa

Invested in Persistent Energy Capital LLC, a venture builder supporting renewable electricity in off-grid areas and electric mobility solutions.

Taiwan

Hsin Tao Project

Generation type: Gas

Total output : 630 MW

Equity output : 209 MW

Note: The equity output includes projects participated prior to commercial operation.

- Focusing on promising sectors from the early stages of development, we aim to enhance profitability by providing optimal solutions tailored to each country and region.

KYUDEN INTERNATIONAL

Our Strengths

- Deploying technical expertise and talent across diverse segments of the energy value chain

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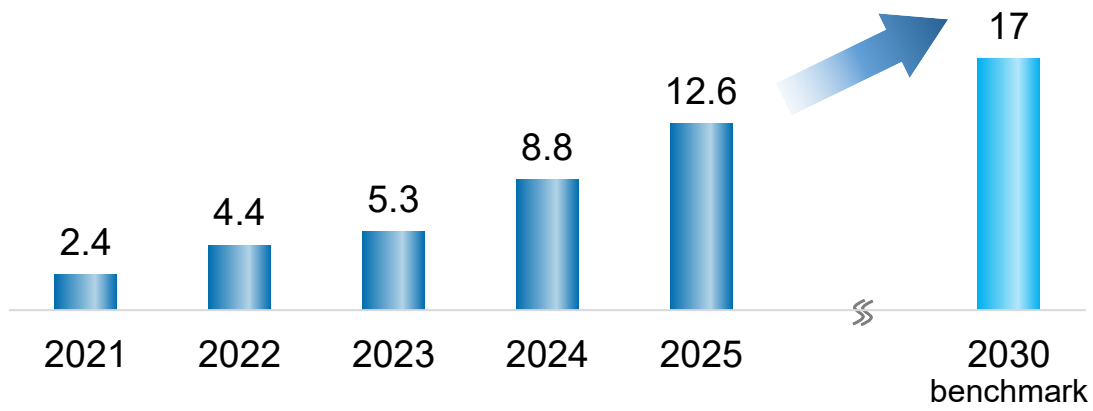
Our Opportunity

- Growing energy demand driven by emerging market growth and data center expansion
- Growing business opportunities in transition power sources and renewables, supported by rising energy security awareness and sustained decarbonization needs

Our Strategy

- Focusing participating from early development stages to drive high-value creation
- Driving business growth centered on gas-fired power, transmission and distribution, renewable energy, and emerging fields
- Improving capital efficiency through asset sales and replacement (asset recycling)

■ Ordinary income (Billion of yen)



Status of Asset Recycling Initiatives

Completed sale of the following projects as of End-April 2026:

Senoko Energy in Singapore
- Business: Power generation (gas), retail
- Total capacity: 2,382 MW

Clean Energy Gas in US
- Business: Power generation (gas)
- Total capacity: 620 MW

Viridor Energy in UK
- Business: Waste processing and power generation
- Total capacity: 239 MW

Overseas business (list of current major projects)

Business development overseas (As of April 2026)

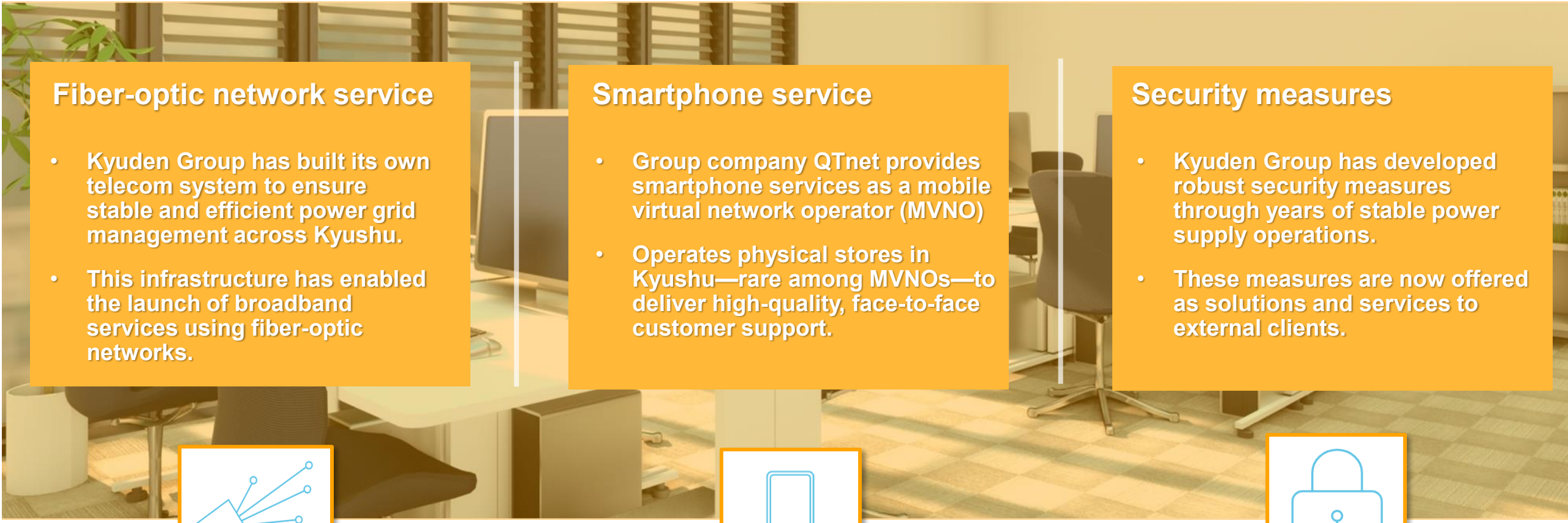
	Generation type	Start of Operation /Investment	Output	Ownership	Equity output
Mexico : Tuxpan II	Gas	2001/12	495 MW	50.0%	248 MW
Mexico : Tuxpan V	Gas	2006/9	495 MW	50.0%	248 MW
China : Inner Mongolia	Wind	2009/9	49.5 MW	29.0%	14 MW
Taiwan : Hsin Tao	Gas	[Investment] 2010/10	630 MW	33.2%	209 MW
Indonesia : Sarulla I~III	Geothermal	2018/5	330 MW	25.0%	83 MW
USA : Birdsboro	Gas	[Investment] 2018/1	488 MW	8.3%	41 MW
USA : South Field Energy	Gas	2021/10	1,182 MW	18.1%	214 MW
Thailand : EGCO	Gas , Renewable , others	[Investment] 2019/5	6,683 MW	6.1%	410 MW
USA : Westmoreland	Gas	[Investment] 2019/11	940 MW	12.5%	118 MW
UAE : Taweelah B	Gas	[Investment] 2020/3	2,000 MW	6.0%	120 MW
Bahrain : Al Dur I	Gas	[Investment] 2021/8	1,234 MW	19.8%	244 MW
Uzbekistan : Syrdarya	Gas	[Investment] 2022/3	Approx. 1,600 MW	14.3%	Approx. 230 MW
Philippines : PetroGreen	Renewable	[Investment] 2022/10	163 MW	25.0%	41 MW
USA : Enfinity	Solar power	[Investment] 2024/3	400 MW	40.0%	160 MW
Egypt：Abydos II	Solar	[Investment] 2025/12	1,000 MW	40%	400 MW
US : Abes Run	Solar	[Investment] 2025/12	Approx. 20 MW	50%	Approx. 10 MW
US : Spearmint Energy	Battery	[Investment] 2025/12	-	Not disclosed	-

Note: The list includes projects participated prior to commercial operation.

Transmission and distribution projects (As of April 2026)

	Business overview
UAE : HVDC subsea transmission project	Supplying clean energy from the mainland to offshore oil / gas production facilities
UK : Offshore transmission link	Supplying clean energy from offshore wind to the mainland

- Through its electric power business, the Kyuden Group has built infrastructure, technological capabilities, and trust with local communities. These strengths are now being leveraged to expand its ICT services business.



Fiber-optic network service

- Kyuden Group has built its own telecom system to ensure stable and efficient power grid management across Kyushu.
- This infrastructure has enabled the launch of broadband services using fiber-optic networks.

Smartphone service

- Group company QTnet provides smartphone services as a mobile virtual network operator (MVNO)
- Operates physical stores in Kyushu—rare among MVNOs—to deliver high-quality, face-to-face customer support.

Security measures

- Kyuden Group has developed robust security measures through years of stable power supply operations.
- These measures are now offered as solutions and services to external clients.

- Providing reliable communication infrastructure and offering a wide range of ICT services and solutions, including broadband, cybersecurity, and mobile technologies.

Our Strengths

- Proven track record in supporting stable power supply through communication and IoT technologies
- Diverse business capabilities including drones and generative AI

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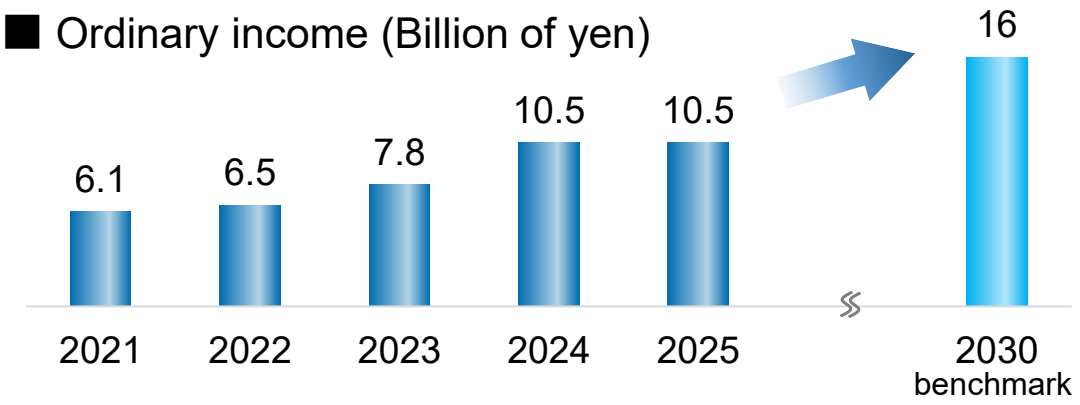
Our Opportunity

- Advancements in digital technologies such as AI and mobile communications
- Growing demand for digital transformation across various operations

Our Strategy

- Providing high-value services by supporting digital transformation across sectors and integrating cutting-edge AI technologies
- Addressing diverse cybersecurity needs, including threat monitoring and resilience

■ Ordinary income (Billion of yen)



【Topic】 Expanding ICT services through QTnet's "QT PRO"

QT PRO
BUSINESS LABEL

- QTnet, a Kyuden Group company, leads our ICT services—delivering secure, user-friendly network and telecom solutions
- Under the "QT PRO" brand, QTnet offers a wide range of solutions tailored to business needs, including cybersecurity, generative AI platforms

Urban development

- The Kyuden Group has been involved in real estate businesses, including leasing unused land, managing office buildings, and developing residential properties.
- Today, we are advancing initiatives such as selling all-electric condominiums and operating office buildings that utilize electricity from renewable sources.
- Furthermore, we are expanding into new business domains, including airport facilities and logistics hubs, to diversify and strengthen our real estate portfolio.

Office

- Jointly developed and operated in Kyushu's key business district
- Facilities and operations designed with environmental considerations, including renewable energy use

Condominiums

- All-electric condominiums sold across Kyushu
- Equipped with EV chargers and energy-efficient systems

Airport

- Participating in airport operations to help revitalize regional communities through increased visitor traffic
- Currently involved in the operations of Fukuoka, Kumamoto, and Hiroshima airports

Logistics

- Strong demand expected due to e-commerce growth; logistics facilities offer stable long-term potential
- As critical infrastructure requiring reliable power, they align well with our strengths

- Driving urban development by leveraging expertise gained through energy, real estate, and public-private partnership projects, while creating synergies with the electric power business.

KYUSHU ELECTRIC POWER CO.,INC.

Our Strengths

- Extensive experience and know-how in development and operations
- Strong regional networks and trusted partnerships with companies, municipalities, universities, and economic organizations throughout Kyushu

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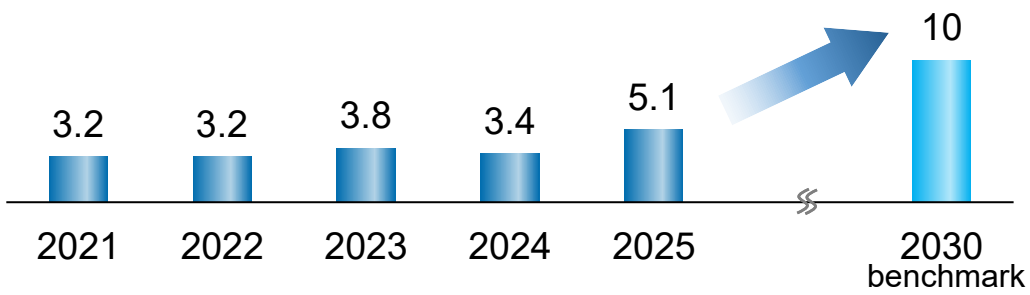
Our Opportunity

- Rising demand for regional revitalization in local cities
- Growing demand for the adoption of decarbonization, AI, and robotics technologies as they continue to advance

Our Strategy

- Promoting attractive urban development through asset creation in collaboration with local communities and partners
- Enhancing facility management and maintenance using energy and DX-related technologies and expertise
- Accelerating investment, recovery, and reinvestment in real estate asset management

■ Ordinary income (Billion of yen)



【Topic】 Logistics Facility Development in Northern Kyushu

- Following previous joint developments, we have now started our first logistics facility project in Fukuoka led solely by our company.
- The site offers strategic access to major transport infrastructure and supports regional growth as a future logistics hub.

Image of a logistics facility in Fukuoka

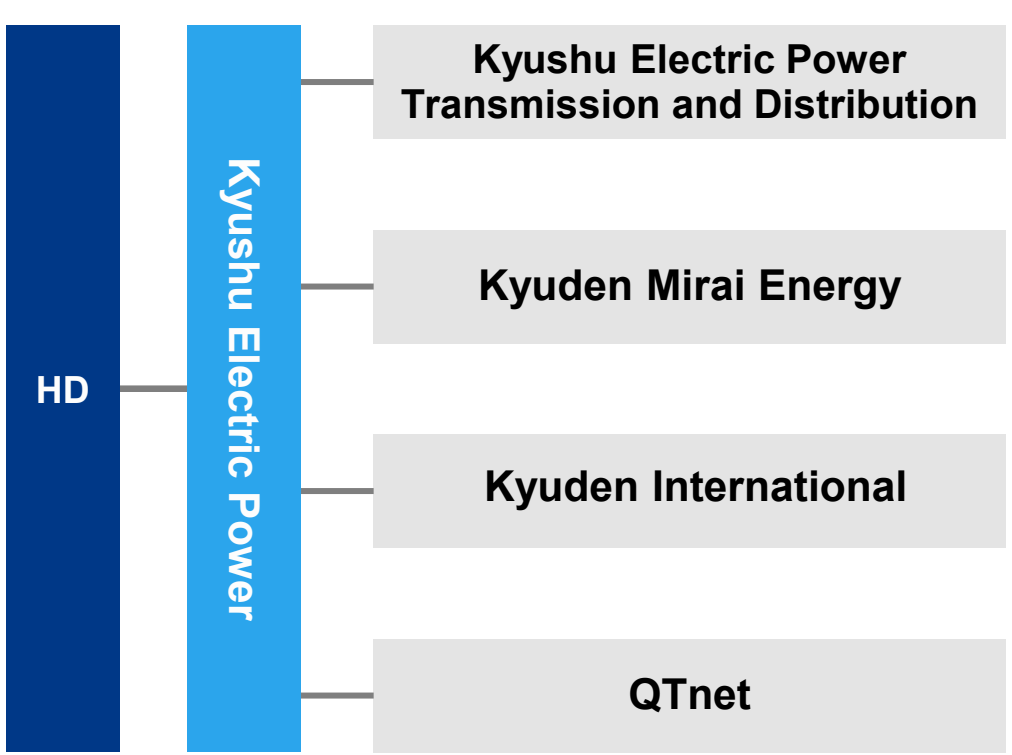
Transition to a Holding Company Structure

- We will continue to pursue further growth in our energy services businesses and promote the development of growth businesses in order to achieve our strategic vision.
- To this end, we decided to transition to a holding company structure, which enables group management from an overall optimization perspective as well as autonomous and agile business operations.

【Transition Schedule】

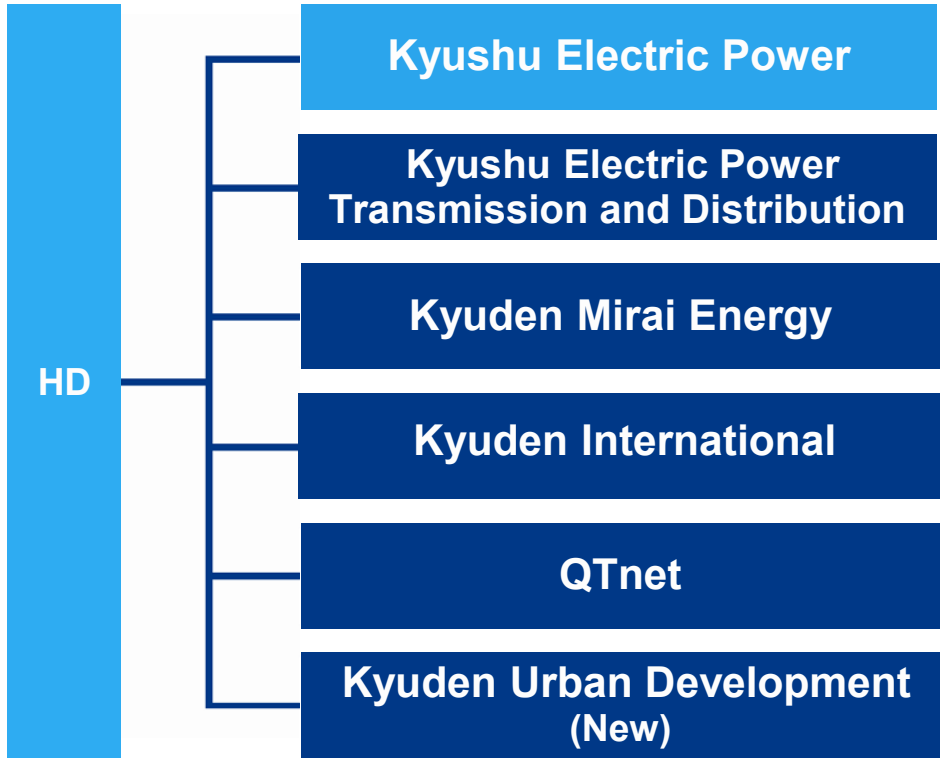
(1) Establishment of a Holding Company (October 1, 2026)

A Holding Company will be established as the parent company of Kyushu Electric Power.



(2) Reorganization of Group Companies(April 1, 2027)

A structure will be established in which six operating companies each take the lead in their respective business domains.



(Note)For details, please refer to press release dated March 26, 2026

Management targets

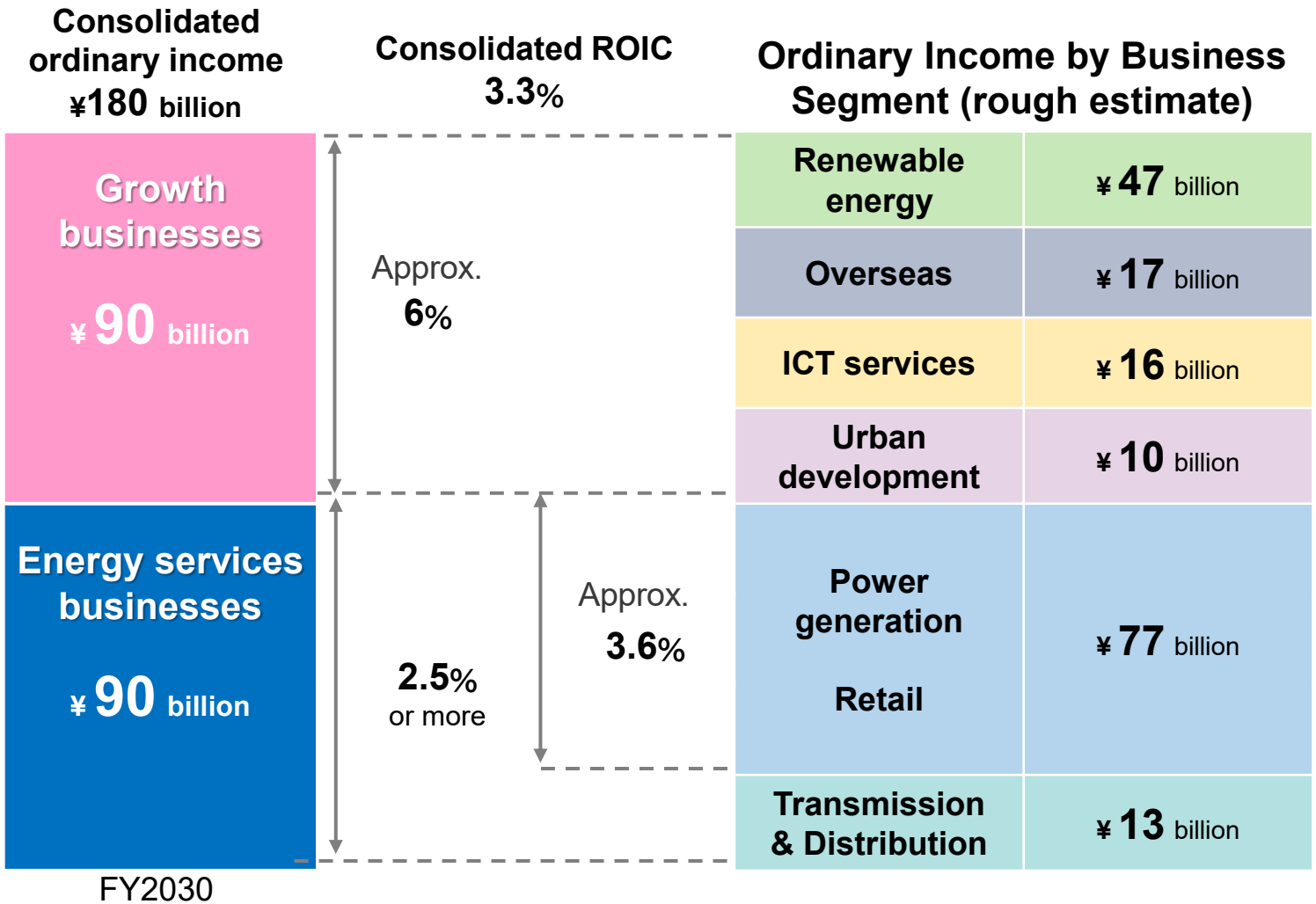
- To realize our vision for 2035, we established management targets for each indicator in the areas of finance, environment, and human resources.

Indicator		FY2030	FY2035
I. Financial Targets	Consolidated ROIC	3.3%	Approx. 4%
	Consolidated ordinary income	¥180 billion	¥200 billion or more
II. Environmental Targets	Supply chain GHG emission intensity	0.36 kg - CO_2/kWh (50% decrease compared to FY2013)	0.29 kg - CO_2/kWh (60% decrease compared to FY2013)
	Electrification rate in Kyushu	Residential: 70% / Commercial: 60%	Residential: 75% / Commercial: 65%
III. Human Resources Targets	Employee engagement rating *Rating from the engagement survey provided by Link and Motivation Inc.	AA	AA
	Value added per employee *Compared to FY2021	1.5x	2x

Financial targets

- Of the 3.3% consolidated ROIC for FY2030, 2.5% or more has been set for the energy services businesses and about 6% for the growth businesses.

ROIC and Ordinary Income by Business Segment (rough estimate)



- The consolidated ROIC target is set based on the assumption that the WACC level will be achieved, while taking into account the need to both strengthen the medium- to long-term financial base and increase shareholder value.

	FY2024 *1	FY2030 Target	FY2035 Target
Consolidated ROIC targets	Approx. 3%	3.3% *2	Approx. 4% *2
		Medium-to-long-term WACC level	Approx. 3% *2
Reference: Business forecasts in view of target attainment	Energy services businesses ROIC Approx. 2.5%	2.5% or more	
	Growth businesses ROIC Approx. 5%	Approx. 6%	

Aim to further improve ROIC in each business by further deepening business portfolio management and promoting selection and concentration of businesses/investments toward FY2035.

Rationale

Shareholder value: ROE of around 10%

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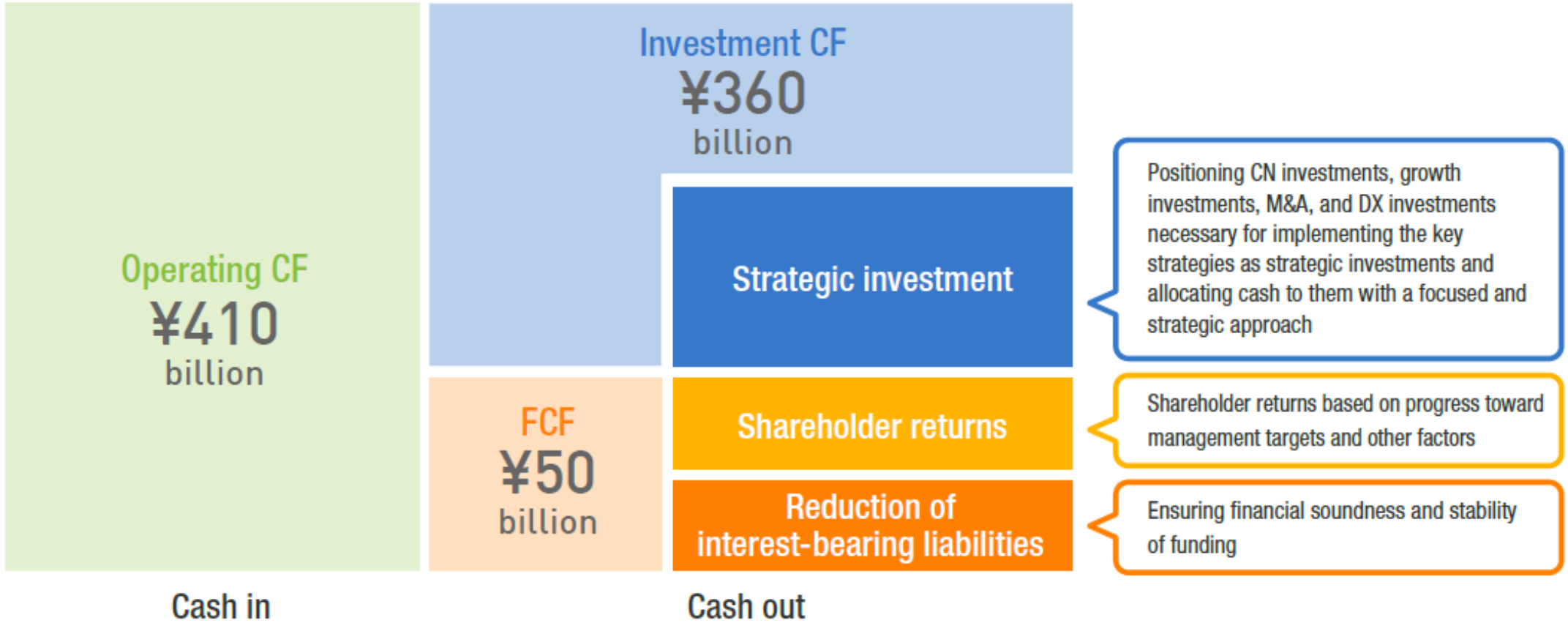
Financial base: Equity ratio of 20% or more

Enhancing shareholder value and strengthening financial base

*1 Excluding the impact of fuel cost adjustment and one-off factors
*2 Based on current and medium-term interest rate outlook

Cash flow image for FY2030

- To enhance our ability to generate free cash flow, we will seize opportunities such as increased electricity demand from semiconductor factories and data centers to expand operating cash flow.
- At the same time, we will thoroughly manage investment cash flow, carefully balancing it with operating cash flow.
- The free cash flow generated will be used to enhance shareholder returns and reduce interest-bearing liabilities, as well as to strengthen equity capital. Through this, we will reinforce the balance sheet to address increasingly diverse and growing business risks and strategic investments.



Strategic investments from FY2025 to FY2035

- We define investments to execute our key strategies as strategic investments, and will allocate cash with a focused and strategic approach. By doing so, we aim to achieve sustainable profit growth in both our energy services businesses and growth businesses.

Strategic investments

Approx. ¥2.5 trillion

Carbon neutral investments

Investments toward achieving carbon neutrality, including maximum utilization of nuclear power and renewable energy development

Growth investments

Investments geared towards the expansion of growth businesses to areas such as renewable energy, overseas, ICT services, urban development and others

*Investments into renewable energy business are counted as carbon neutral investments

M&A, DX investments

Investments into M&A and DX among others, geared towards corporate value improvement and efficiency

CN investments

Growth investments include renewable energy

Approx. ¥1.5 trillion

Growth investments

Overseas, ICT, urban development

M&A

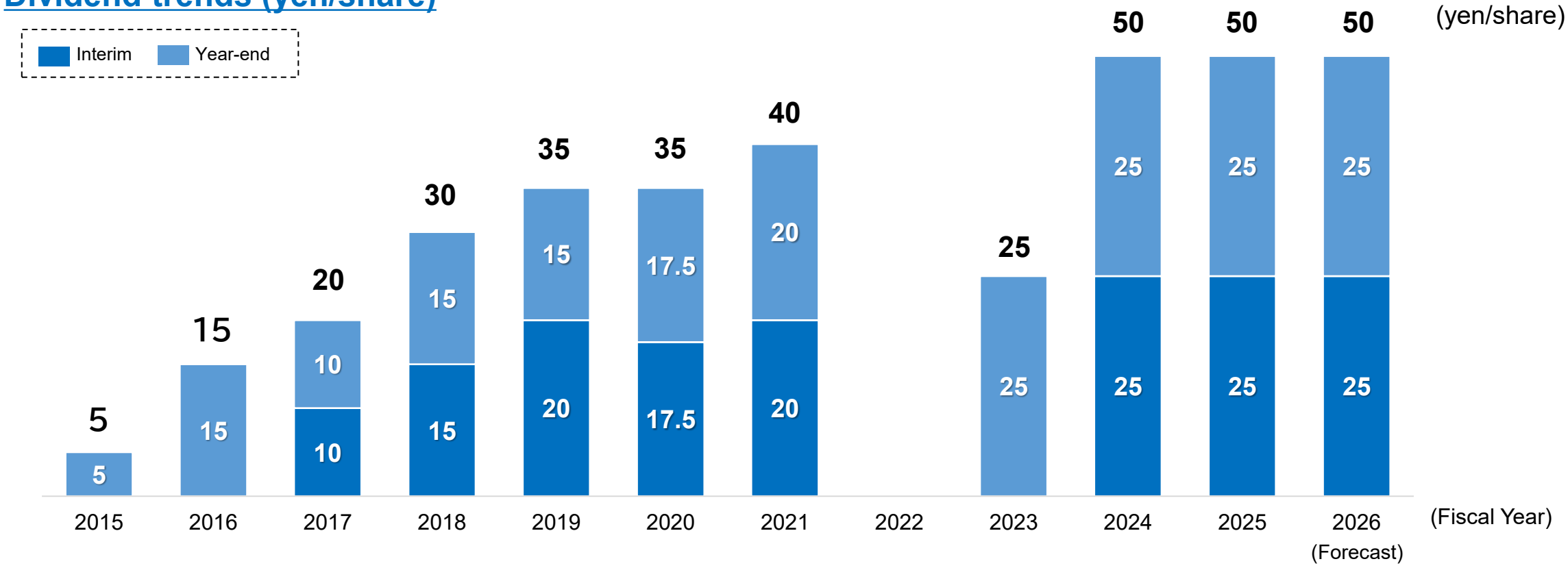
DX investments

Approx. ¥1 trillion

Dividend policy

- We will maintain stable dividends as a fundamental principle. Decisions will be made based on the fiscal year's performance, while comprehensively considering medium- to long-term income and financial conditions.
- In the near term, decisions will be made with a focus on balancing the strengthening of our financial foundation. Based on the progress of our Management Targets for FY2030, we will implement an increase in dividends from ¥50 per share. Looking ahead, we aim to enhance shareholder returns by further increasing dividends, taking into account the performance of our energy services businesses and growth businesses.

Dividend trends (yen/share)



Note: The year-end dividend for FY2025 is scheduled to be formally determined and paid subject to approval at the 102nd Annual General Meeting of Shareholders to be held on June 25, 2026.

Appendix

Financial Results for FY2025

- Despite a decline in retail electricity sales volume, profit improved year-on-year mainly due to:
  - an increase in wheeling fee revenue
  - a decrease in fuel costs resulting from lower power generation costs by changes in the energy mix of the thermal power generation

Financial highlights (consolidated)

(Billion of Yen)

	FY2025	FY2024	Change*2
Sales	2,247.2	2,356.8	-109.6 (-4.7%)
Operating Income	224.8	199.5	25.2 (12.7%)
Ordinary Income	207.0	194.6	12.3 (6.4%)
Net Income attributable to owners of the parent	154.5	128.7	25.7 (20.0%)

Electricity sales volume

(TWh)

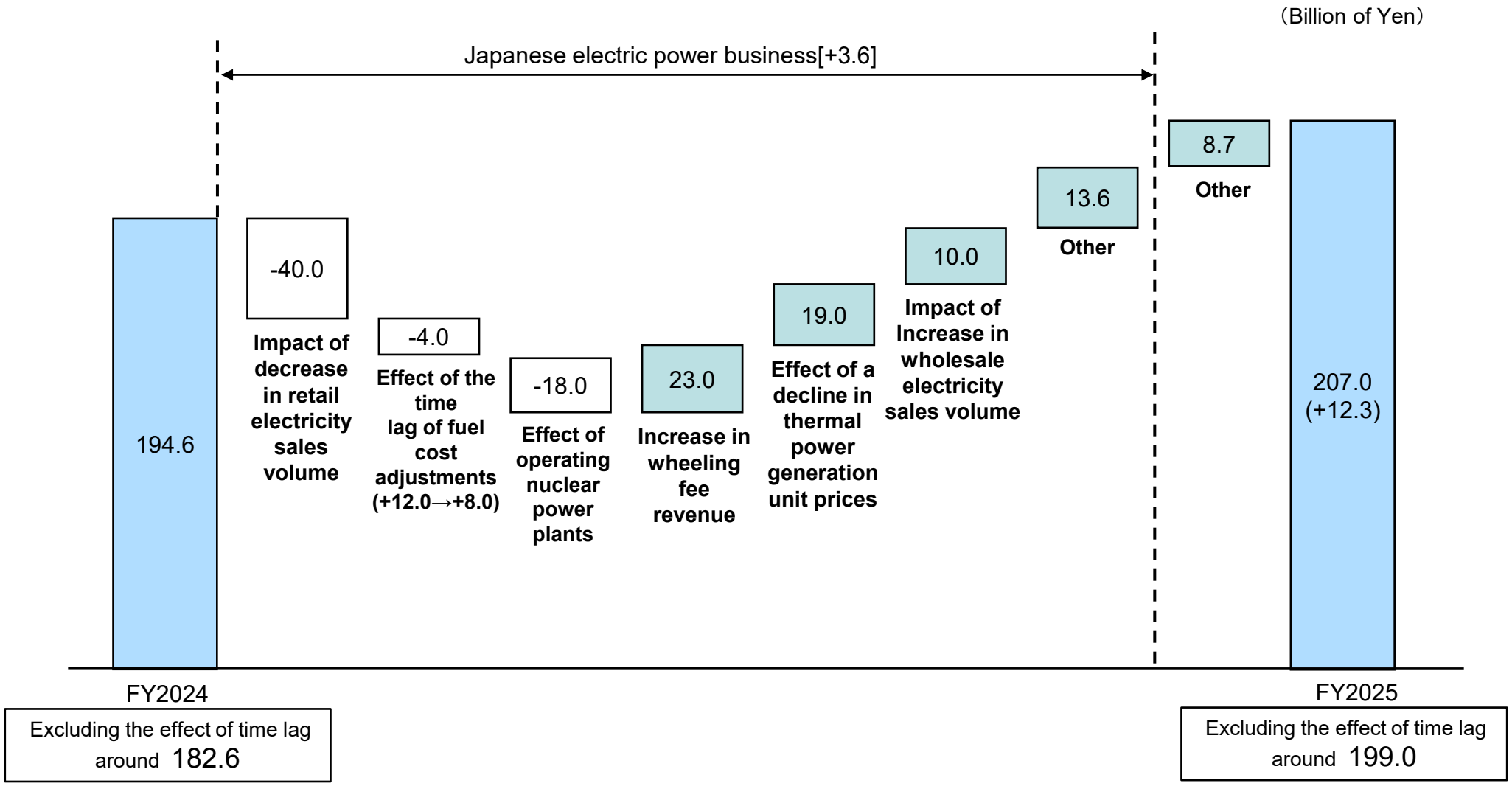
	FY2025	FY2024	Change*2
Retail *1	68.6	75.6	-7.0 (-9.3%)
Lighting	24.7	25.6	-0.9 (-3.5%)
Power	43.9	50.0	-6.1 (-12.3%)
Wholesale	29.6	25.4	4.2 (16.9%)
Total*1	98.3	101.0	-2.7 (-2.7%)

Key factors

	FY2025	FY2024	Change
Crude Oil CIF Price ($/b)	71	82	-11
Exchange Rate (¥/$)	151	153	-2
Nuclear transmission-end figure (TWh) [Utilization rate (%)]	28.6 [82.3]	30.8 [88.6]	-2.2 [-6.3]

*1: Some rounding errors may be observed.
*2: Some rounding errors may be observed. Figures in brackets are y-o-y changes in %

Financial Results for FY2025 - YoY Change in Consolidated Ordinary Income



[Reference] Main factors for the change of +¥17.0 billion from the previously announced forecast (in October)

Japanese electric power business	-3.0	(Decrease in total electricity sales volume, etc.)
Other	+20.0	(Increase in the profit of group companies, etc.)

Financial Forecasts for FY2026

- Ordinary income is expected to decrease to approximately ¥180.0 billion, falling below the previous fiscal year's level, due to the time lag effect of the fuel cost adjustment system turning from a positive impact in the previous fiscal year to a negative impact, despite an increase in sales and an increase in the operation of nuclear power plants.

Forecast of consolidated financial results

(Billion of Yen)

	FY2026	FY2025	Change*2
Sales	2,300.0	2,247.2	52.8 (2.3%)
Operating Income	210.0	224.8	-14.8 (-6.6%)
Ordinary Income	180.0	207.0	-27.0 (-13.1%)
Net Income attributable to owners of the parent	130.0	154.5	-24.5 (-15.9%)

(Reference) Key Factors

	FY2026	FY2025	Change	Effect of fluctuations*3
Crude Oil CIF Price ($/b)	90	71	19	(Low crude oil price per 1$/b) Around +0.3 billion of yen
Exchange Rate (¥/$)	160	151	9	(Appreciation of the yen per 1¥/$) Around +0.6 billion of yen
Nuclear transmission-end figure (TWh) [Utilization rate (%)]	29.5 (84.7)	28.6 (82.3)	0.9 (2.4)	(Per +1%) Around +2.5billion of yen

(Reference)Forecast of electricity sales volume

(TWh)

	FY2026	FY2025	Change
Retail	67.1	68.6	-1.5
Wholesale	30.4	29.6	0.8
Total*1	97.5	98.3	-0.8

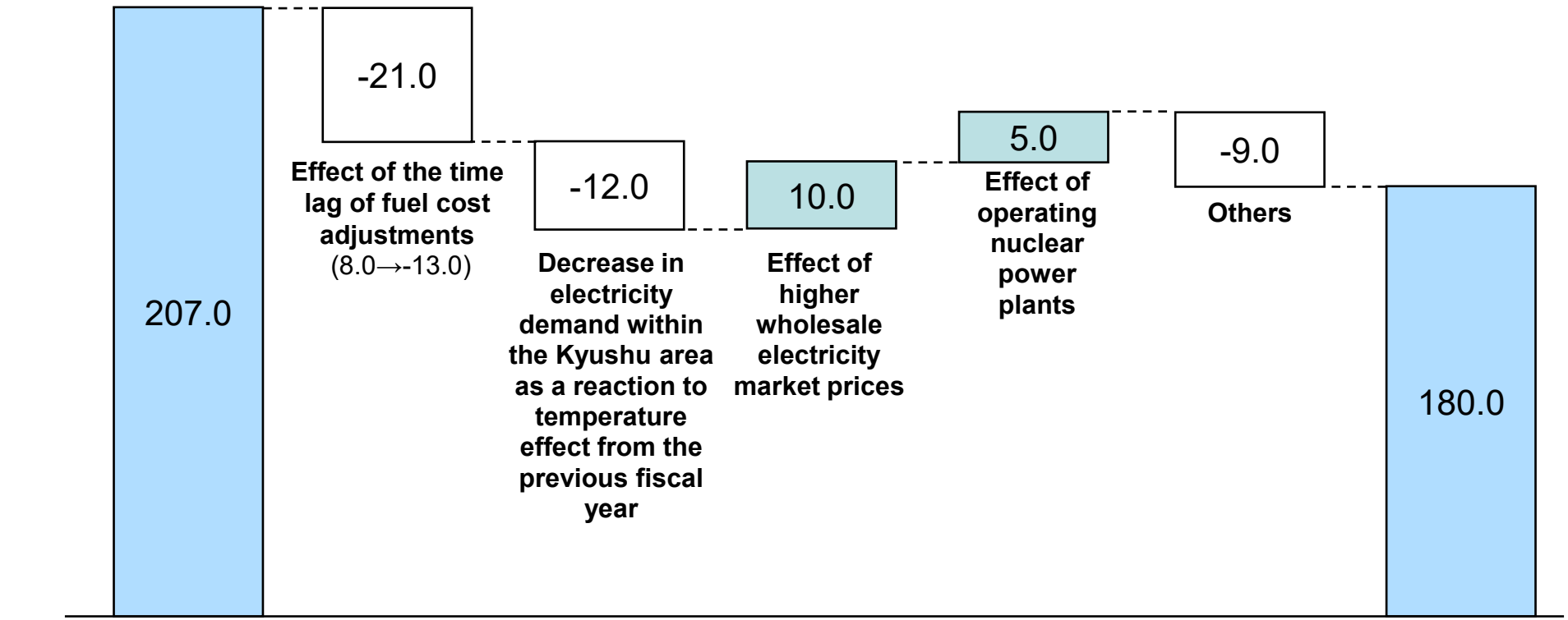
(Reference) Planned Periodic Inspection Schedule for Nuclear Power Plants

Genkai Unit 3	June 30 to October 29, 2026
Genkai Unit 4	November 12, 2026 to January 19, 2027
Sendai Unit 1	February 9 to May 23, 2027
Sendai Unit 2	No scheduled periodic operator inspections in FY2026

*1: Some rounding errors may be observed.
*2: Some rounding errors may be observed. Figures in brackets are y-o-y changes in %
*3: The impact on performance if Key factors fluctuate in FY2026.

Financial Forecasts for FY2026 - YoY Change in Consolidated Ordinary Income

（Billion of Yen）



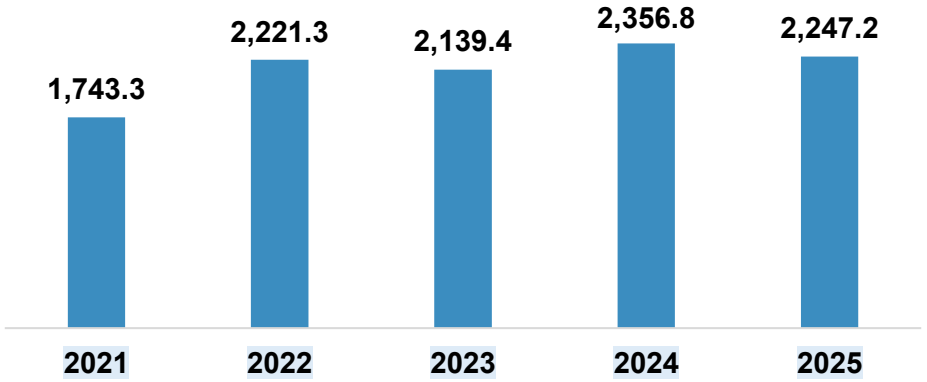
Excluding the effect of time lag around 199.0

Excluding the effect of time lag around 193.0

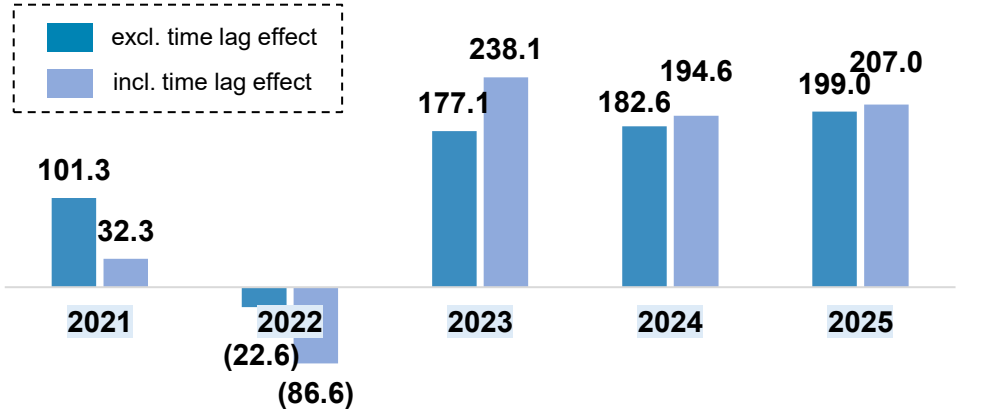
5-year business overview

- Kyuden Group is witnessing a positive trend in profits and financial stability.
- This improvement is driven by the stable operation of four nuclear power reactors, the revision of retail electricity unit prices to appropriate levels, and advancements in growth businesses.

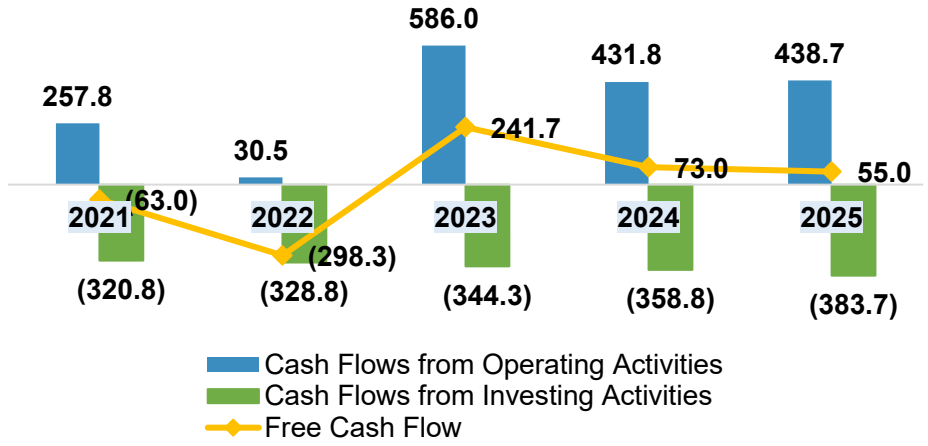
Sales (Billion of yen)



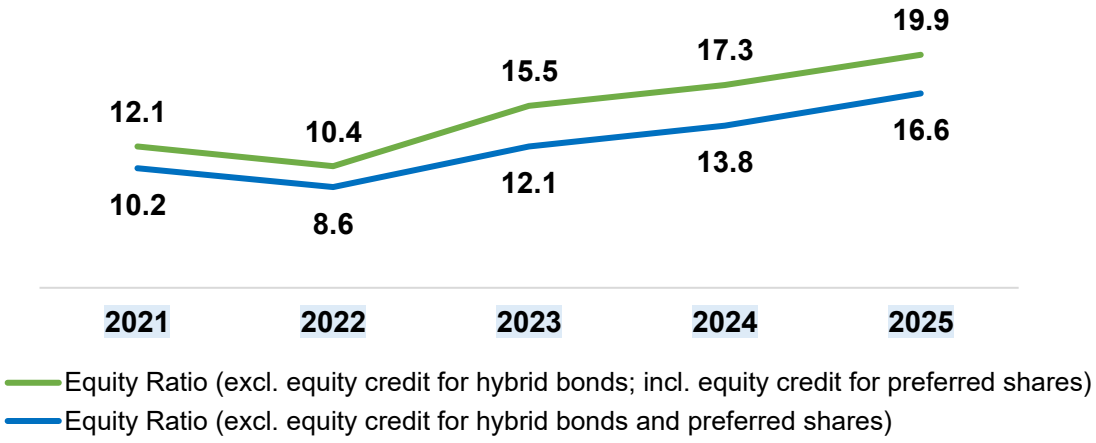
Ordinary Income or Loss (Billion of yen)



Cash Flow (Billion of yen)



Equity Ratio (%)



Please note that years being mentioned refer to fiscal years.

Overview of Key ESG Targets and Data

- Kyuden Group is promoting sustainability management that aims to generate both social and economic value through its business activities.

ESG-Related Management Targets

		Unit	2024 (Actual)	2030 (Target)	2035 (Target)
Environmental targets					
	Supply chain GHG emission intensity*1	kg-CO2/kWh (vs. FY2013)	0.35 (–51%)	0.36 (–50%)	0.29 (–60%)
	Electrification rate in Kyushu*2	%	Residential: 65% Commercial: 52% Note: FY2022 actual	Residential: 70% Commercial: 60%	Residential: 75% Commercial: 65%
Human resources targets					
	Employee engagement rating*3	External rating	A	AA	AA
	Value added per employee*4	Index (FY2021 = 1.0)	1.3	1.5	2

*1 Calculated in accordance with the GHG Protocol, covering Scope 1, 2, and 3 emissions.
*2 Company estimates based on “Prefectural Energy Consumption Statistics” from the Agency for Natural Resources and Energy. (Reference) These targets are set based on anticipated national policy support and technological advances, and may be revised as circumstances change.
*3 The engagement rating is based on an engagement survey provided by Link and Motivation Inc. (companies using this survey—over 10,000 in total—are rated on an 11-point scale from AAA to DD based on deviation values)
*4 Operating revenues minus external purchase costs (e.g., fuel and outsourcing costs) and depreciation and amortization expenses (ordinary income + personnel expenses + rental fees + financial expenses + taxes and public charges, etc.)

ESG Data Highlights

		Unit	2020	2021	2022	2023	2024
Supply chain GHG emissions*5							
	Scope 1	million t-CO2	22.11	17.49	23.69	17.79	17.39
	Scope 2 (market-based)	million t-CO2	0.00005	0.00005	0.00005	0.00005	0.00006
	Scope 2 (location-based)	million t-CO2	0.00005	0.00005	0.00005	0.00005	0.00006
	Scope 3	million t-CO2	21.27	23.39	22.60	16.82	21.53
	Total Scope 1, 2, and 3 (market-based)	million t-CO2	43.38	40.88	46.29	34.61	38.92
Employee diversity*6							
	Total employees	people	12,717	12,543	12,339	12,092	11,888
	Ratio of female employee	%	8.3	8.5	8.7	8.7	8.9
	Ratio of female managers in all managers	%	2.6	2.7	2.9	3.0	3.2
	Ratio of persons with disabilities	%	2.3	2.3	2.5	2.5	2.6
Board of Directors composition*7							
	People	people	15	15	15	14	14
	Ratio of external director	%	33.3	33.3	33.3	35.7	35.7
	Percentage of female director	%	20.0	20.0	20.0	21.4	21.4

*5: Scope of data collection is Kyushu Electric Power. *6: Scope of data collection is Kyushu Electric Power and consolidated subsidiaries
*7: Scope of data collection is Kyushu Electric Power and Kyushu Transmission &Distribution.

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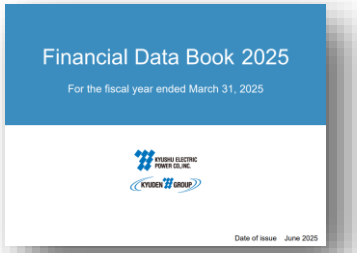
Financial Results
Every quarter an overview of our financial performance

Financial Data Book
More detailed info on our financial situation and major financial indicators.



Integrated Report
Read more about our efforts to create both social and economic value

Contacts

Investor Relations Group

Corporate Strategy Division

TEL : +81 92 726 1575

EMAIL: ir@kyuden.co.jp

KYUSHU ELECTRIC POWER CO.,INC.

KYUDEN GROUP